

ADDENDUM F

Financial Statements

December 2006

Tim Nguyen

Corporate Controller

January 23, 2007

PALOMAR POMERADO HEALTH

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Board Financial Report Table of Contents

	PAGE
Financial Report Narrative	3-7
Balanced Scorecard Comparisons	8
Budget Comparison Graphs	9-21
Summary of Key Indicators	22-24
Budget Comparison Graphs – Weighted Patient Days	25-30
Key Variances	31-33
Cash Collections	34
Consolidated Balance Sheet	35
Consolidated – YTD 2007 Actual vs. Budget Analysis	36
Consolidated – December 2006 Actual vs. Budget Analysis	37
Consolidated Monthly Trend	38
Consolidated – Cash Flow Statement	39
Bond Covenant Ratios – December	40
Quarterly Investment Reports- December	41
Balanced Scorecard Graphs	42-47
Flash Report – December 2006	48-49

PALOMAR POMERADO HEALTH
DECEMBER 2006 FINANCIAL RESULTS
EXECUTIVE SUMMARY and HIGHLIGHTS

Statistics:

CONSOLIDATED	Nov-06	Dec-06	Nov vs Dec % Change	Dec-06 Budget	Act vs Bud % Variance	YTD Actual	YTD Budget	Act vs Bud % Variance
Patient Days Acute	8,610	9,559	11.0%	9,922	-3.7%	54,854	58,892	-6.9%
Patient Days SNF	6,278	6,503	3.6%	6,591	-1.3%	38,831	39,120	-0.7%
ADC Acute	287	308	7.3%	320	-3.8%	298	320	-6.9%
ADC SNF	209	210	0.5%	213	-1.4%	211	213	-0.9%
Surgeries CVS Cas	9	12	33.3%	11	9.1%	64	64	0.0%
Surgeries Total	980	916	-6.5%	1,041	-12.0%	5,825	6,178	-5.7%
Number of Births	444	444	0.0%	499	-11.0%	2833	2962	-4.4%
NORTH								
Patient Days Acute	6,607	7,153	8.3%	7,396	-3.3%	41,150	43,898	-6.3%
Patient Days SNF	2,617	2,665	1.8%	2,747	-3.0%	16,084	16,304	-1.3%
ADC Acute	220	231	5.0%	239	-3.3%	224	239	-6.3%
ADC SNF	87	86	-1.1%	89	-3.4%	87	89	-2.2%
SOUTH								
Patient Days Acute	2,003	2,406	20.1%	2,526	-4.8%	13,704	14,994	-8.6%
Patient Days SNF	3,661	3,838	4.8%	3,844	-0.2%	22,747	22,816	-0.3%
ADC Acute	67	78	16.4%	81	-3.7%	74	81	-8.6%
ADC SNF	122	124	1.6%	124	0.0%	124	124	0.0%

**PALOMAR POMERADO HEALTH
DECEMBER 2006 FINANCIAL RESULTS
EXECUTIVE SUMMARY and HIGHLIGHTS (cont'd)**

Balance Sheet:

Current Cash & Cash Equivalents increased \$2.4 million from \$100.9 million in November to \$103.3 million in December. The increase is mainly due to the increase in the 1% Ad Valorem property taxes collected in December. Total Cash and Investments are \$104.5 million, compared to \$121.6 million at June 30, 2006. Days Cash on Hand went from 109 days in November to 106 days in December compared to 128 in June.

Net Accounts Receivable increased to \$90.1 million in December as compared to \$87.6 million in November. Gross A/R days increased from 53.7 days in November to 54.1 days in December. December patient account collections including capitation are \$29.7 million compared to budget of \$29.8 million. December YTD collections are \$163.6 million compared to budget of \$178.8 million.

Construction in Progress increased \$4.1 million from \$111.7 million in November to \$115.8 million in December. The increase is attributed to Pomerado parking structure construction costs \$2.5 million and A & E Services \$1.5 million.

Other Current Liabilities decreased \$500 thousand from \$18.0 million to \$17.5 million primarily due to the realization of Deferred Property Tax Revenue of \$1.1 million in December and an increase of \$500 thousand in capitation liability.

**PALOMAR POMERADO HEALTH
DECEMBER 2006 FINANCIAL RESULTS
EXECUTIVE SUMMARY and HIGHLIGHTS (cont'd)**

Income Statement:

Gross Patient Revenue for YTD December reflects an unfavorable budget variance of \$24.6 million. This unfavorable variance is composed of \$28.6 million unfavorable volume variance and \$4.0 million favorable rate variance.

Routine revenue (inpatient room and board) reflects an unfavorable \$9.3 million budget variance. North is responsible for \$7.4 million of this variance.

Inpatient Ancillary revenue represents a \$19.1 million unfavorable budget variance. North reflects an unfavorable variance of \$5.8 million and South reflects \$13.3 million unfavorable variance. The main contributors to North's unfavorable variance are Emergency Room, Pharmacy, Respiratory Therapy, Surgery, and supply departments totaling \$10.6 million lower than budget. The main contributors to South's unfavorable variance is Surgery, Surgery Patient Supply and Pharmacy departments totaling \$13.8 million lower than budget.

Outpatient revenue reflects a favorable budget variance of \$3.8 million. North has a \$4.2 million favorable variance and South has a \$0.4 million favorable variance. These two amounts are decreased by Outreach's \$0.8 million unfavorable variance.

**PALOMAR POMERADO HEALTH
DECEMBER 2006 FINANCIAL RESULTS
EXECUTIVE SUMMARY and HIGHLIGHTS (cont'd)**

Income Statement (cont'd):

Deductions from Revenue reflect a YTD favorable variance of \$18.8 million. This is due to lower-than-budgeted volume and budgeted gross revenue. Total Deductions from Revenue is 69.08% of gross revenue compared to a budget of 69.35%. Deductions from Revenue (excluding Bad Debt/Charity/Undocumented expenses) is 63.94% of YTD Gross Revenue compared to budget of 64.78%.

The net capitation reflects a favorable budget variance of \$1.0 million. Cap Premium and Out of Network Claim Expense both show an unfavorable budget variance of \$1.6 million and \$1.8 million respectively. Cap Valuation shows a favorable variance of \$4.4 million to offset.

Other Operating Revenue reflects a YTD unfavorable budget variance of \$827 thousand. This is due primarily to the Foundation where actual PPH funding requests are \$304 thousand below budget, and PPNC Health Development where actual grants are \$323 thousand below budget.

Salaries, Wages & Contract Labor has a YTD favorable budget variance of \$2.7 million. This variance is mostly attributable to lower-than-budgeted volumes and staff flexing. The breakdown is as follows:

Consolidated	92,018,168	94,615,352	2,597,184
North	53,159,854	54,070,450	910,596
South	22,248,359	23,421,292	1,172,933
Central	12,179,697	12,887,758	708,061
Outreach	4,430,258	4,235,852	(194,406)

**PALOMAR POMERADO HEALTH
DECEMBER 2006 FINANCIAL RESULTS
EXECUTIVE SUMMARY and HIGHLIGHTS (cont'd)**

Income Statement (cont'd):

Benefits Expense has a YTD unfavorable budget variance of \$411 thousand. This variance is primarily due to the employer's contribution towards deferred compensation which is unfavorable by \$331 thousand and Workers Compensation which is unfavorable by \$208 thousand . These are partially offset by a favorable variance in FICA.

Supplies Expense reflects YTD favorable budget variance of \$2.9 million. This favorable variance is composed of a \$1.5 million favorable volume variance and \$1.4 million favorable rate variance. The favorable variance is pharmacy at \$1.3 million, prosthesis at \$546 thousand, other medical and non-medical at \$630 thousand and other general supplies at \$424 thousand.

Prof Fees & Purchased Services reflects a YTD unfavorable budget variance of \$1.7 million. The unfavorable variance of \$821 thousand in professional fees is due to higher legal fees, rehabilitation therapy fees and Pomerado ED calls. The unfavorable variance of \$838 thousand in purchased services is due to purchased contracted services.

Non-Operating Income reflects a favorable YTD variance of \$1.1 million in December. This is due to a favorable investment income variance. Investment income reflects a 5.0% investment rate-of-return through December compared to budget of 4.25%.

Ratios & Margins:

All required bond covenant ratios were achieved in December 2006.

Palomar Pomerado Health
Balanced Scorecard
Financial Indicators
December 31, 2006

October	November	December				YTD 2007			% Actual	Prior Year	
Actual	Actual	Actual	Budget / PY	Variance	% Actual to Budget	Actual	Budget	Variance	to Budget	Actual	
PPH Indicators:											
4.4%	4.6%	10.0%	9.9%	-5.3%	101.0%	OEBITDA Margin w/Prop Tax	8.8%	9.8%	-1.0%	89.8%	7.6%
\$ 2,697.64	\$ 2,643.70	\$ 2,576.57	\$ 2,483.14	\$ (160.56)	103.8%	Expenses/Wtd Day	2,558.35	\$ 2,488.58	\$ (69.77)	102.8%	2,407.46
\$ 1,622.50	\$ 1,561.40	\$ 1,556.33	\$ 1,478.51	\$ (82.89)	105.3%	SWB/Wtd Day	1,521.64	\$ 1,480.10	\$ (41.54)	102.8%	1,411.01
6.38	6.15	6.24	6.12	\$ (0.03)	102.0%	Prod FTE's/Adj Occupied Bed	6.15	6.12	(0.03)	100.5%	6.11
12,431	12,042	12,813	13,089	\$ (1,047.00)	97.9%	Weighted Patient Days	75,536	79,133	(3,597)	101.2%	74,668
PPH North Indicators:											
1.5%	4.9%	14.3%	9.8%	-4.9%	145.9%	OEBITDA Margin w/Prop Tax	9.5%	9.6%	-0.1%	99.0%	7.3%
\$ 2,606.31	\$ 2,494.84	\$ 2,441.50	\$ 2,362.48	\$ (132.36)	103.3%	Expenses/Wtd Day	2,438.27	\$ 2,367.72	\$ (70.55)	103.0%	2,288.71
\$ 1,365.10	\$ 1,272.60	\$ 1,254.46	\$ 1,224.57	\$ (48.03)	102.4%	SWB/Wtd Day	1,265.83	\$ 1,225.76	\$ (40.07)	103.3%	1,191.22
5.42	5.19	5.23	5.08	\$ (0.11)	103.0%	Prod FTE's/Adj Occupied Bed	5.21	5.08	(0.13)	102.6%	5.14
8,475	8,434	8,911	9,269	\$ (835.00)	96.1%	Weighted Patient Days	52,207	54,625	(2,418)	98.7%	52,893
PPH South Indicators:											
11.1%	2.1%	-1.7%	6.9%	-4.8%	-24.6%	OEBITDA Margin w/Prop Tax	5.6%	6.8%	-1.2%	82.4%	5.3%
\$ 2,450.64	\$ 2,515.07	\$ 2,435.03	\$ 2,398.74	\$ (116.33)	101.5%	Expenses/Wtd Day	2,419.54	\$ 2,403.14	\$ (16.40)	100.7%	2,396.79
\$ 1,285.60	\$ 1,274.59	\$ 1,260.40	\$ 1,270.24	\$ (4.35)	99.2%	SWB/Wtd Day	1,249.34	\$ 1,271.39	\$ 22.05	98.3%	1,249.93
5.46	5.45	5.54	5.58	\$ 0.13	99.3%	Prod FTE's/Adj Occupied Bed	5.47	5.58	0.11	98.0%	5.76
3,713	3,429	3,700	3,606	\$ (177.00)	102.6%	Weighted Patient Days	21,852	22,655	(803)	105.8%	20,663

Weighted Patient Days is compared with Prior Year Actual

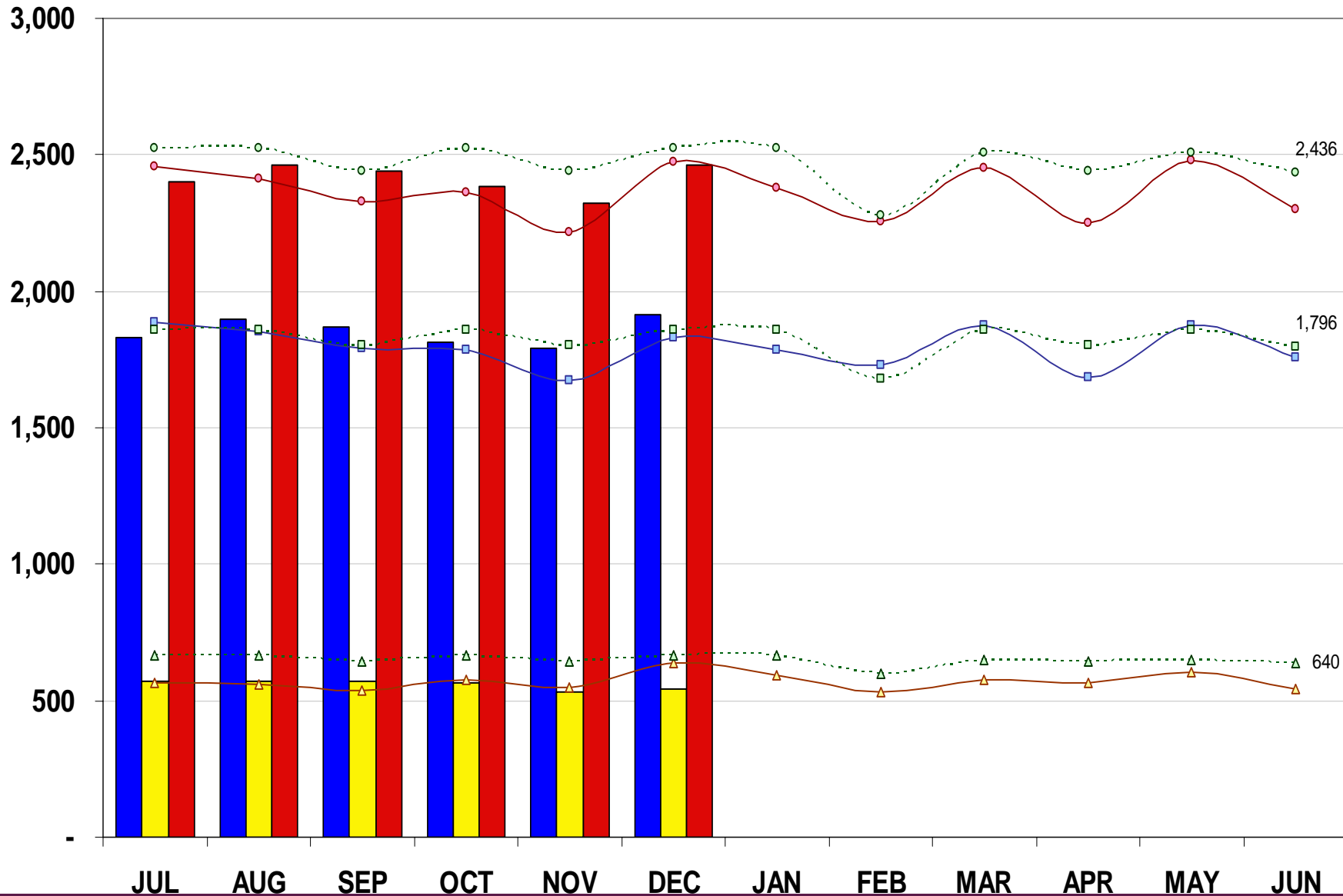
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Admissions - Acute

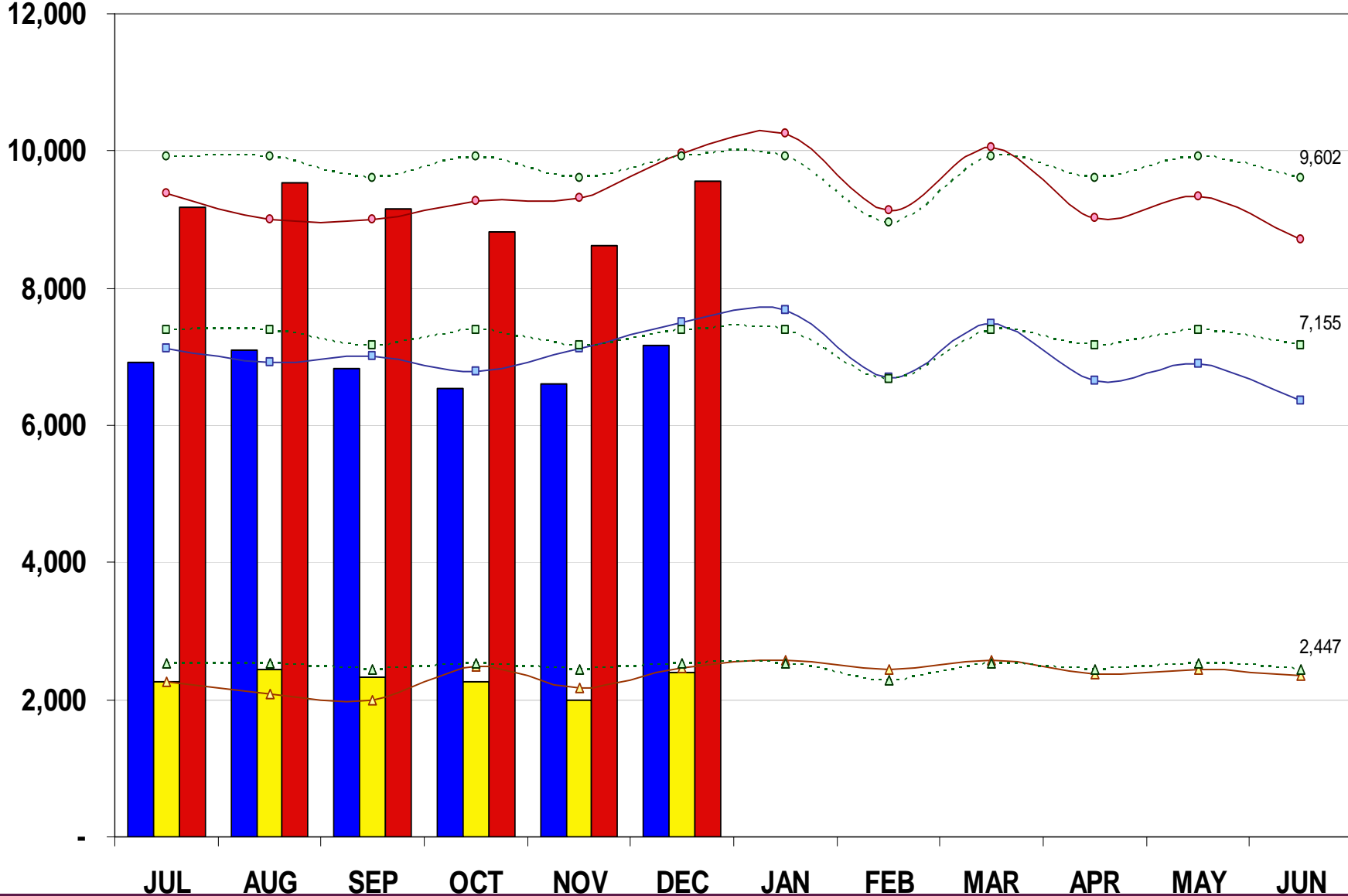
FISCAL YEAR 2007



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	1,832	1,895	1,871	1,816	1,791	1,915	-	-	-	-	-	-	11,120	11,040
POM	570	569	572	568	532	545	-	-	-	-	-	-	3,356	3,942
CON	2,402	2,464	2,443	2,384	2,323	2,460	-	-	-	-	-	-	14,476	14,982

Patient Days - Acute

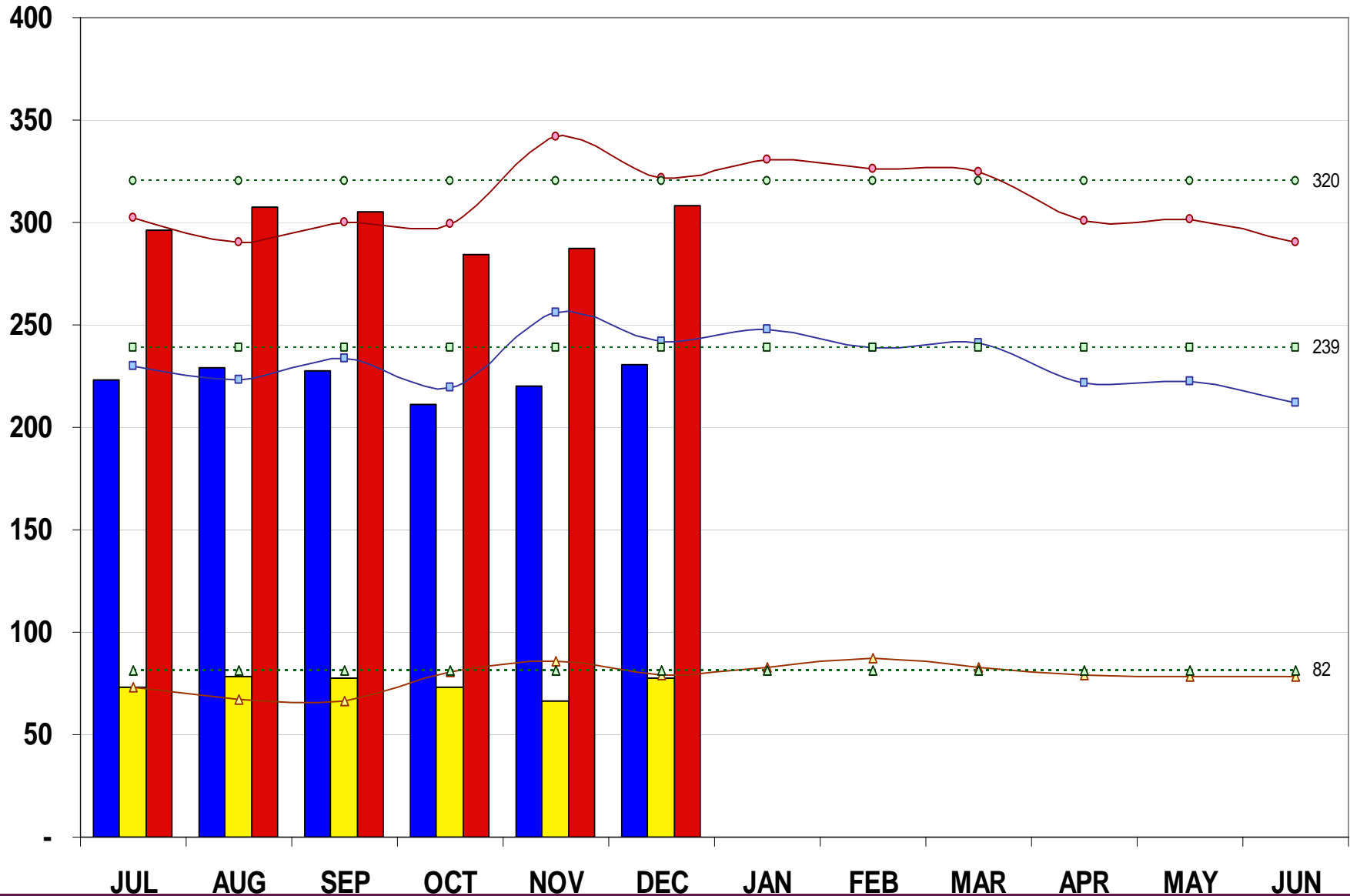
FISCAL YEAR 2007



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	6,919	7,102	6,822	6,547	6,607	7,153	-	-	-	-	-	-	41,150	43,898
POM	2,261	2,433	2,329	2,272	2,003	2,406	-	-	-	-	-	-	13,704	14,994
CON	9,180	9,535	9,151	8,819	8,610	9,559	-	-	-	-	-	-	54,854	58,892

Average Daily Census - Acute

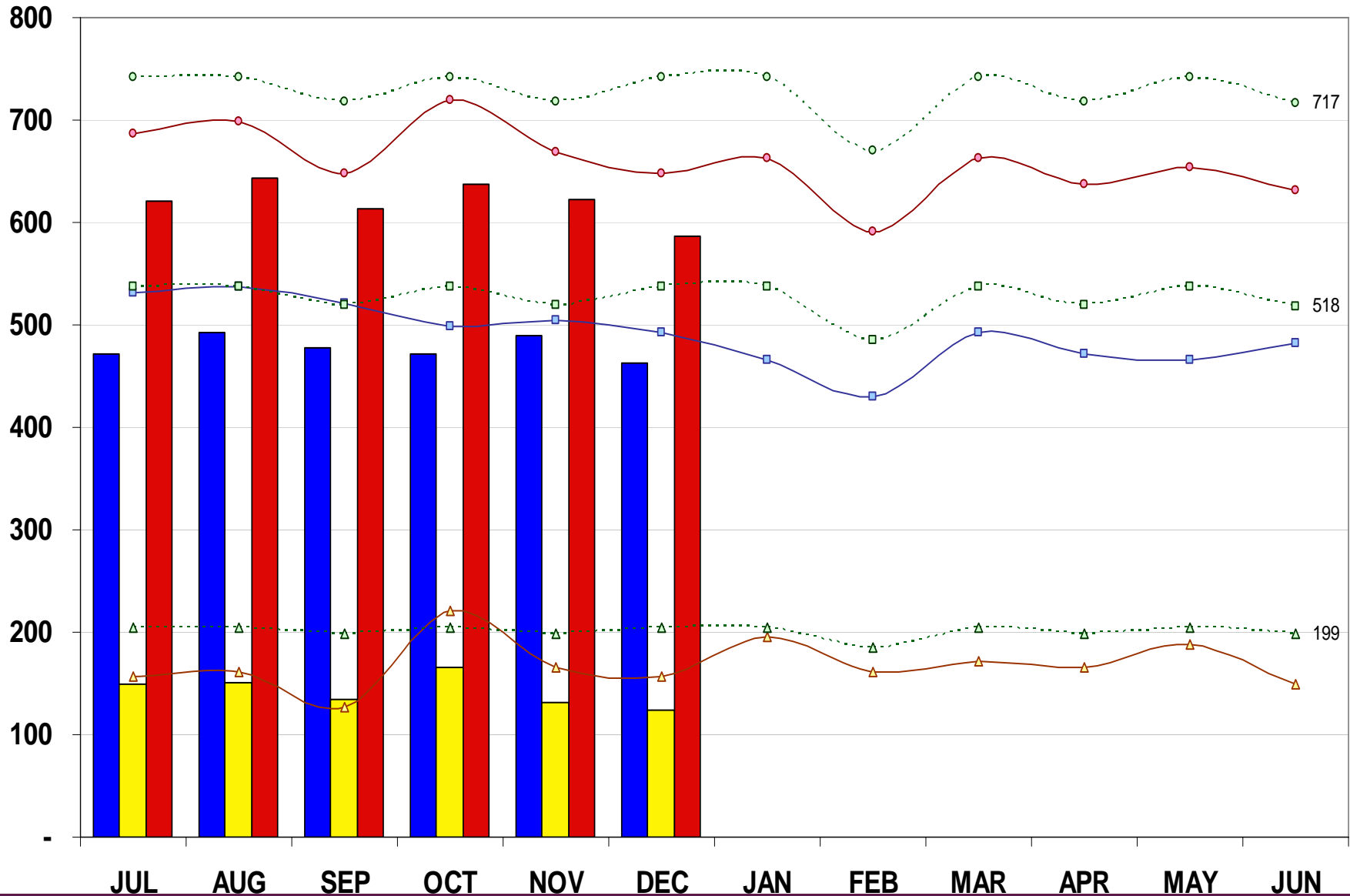
FISCAL YEAR 2007



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	223	229	227	211	220	231	-	-	-	-	-	-	224	239
POM	73	78	78	73	67	78	-	-	-	-	-	-	74	81
CON	296	308	305	284	287	308	-	-	-	-	-	-	298	320

Surgeries (In-Patient)

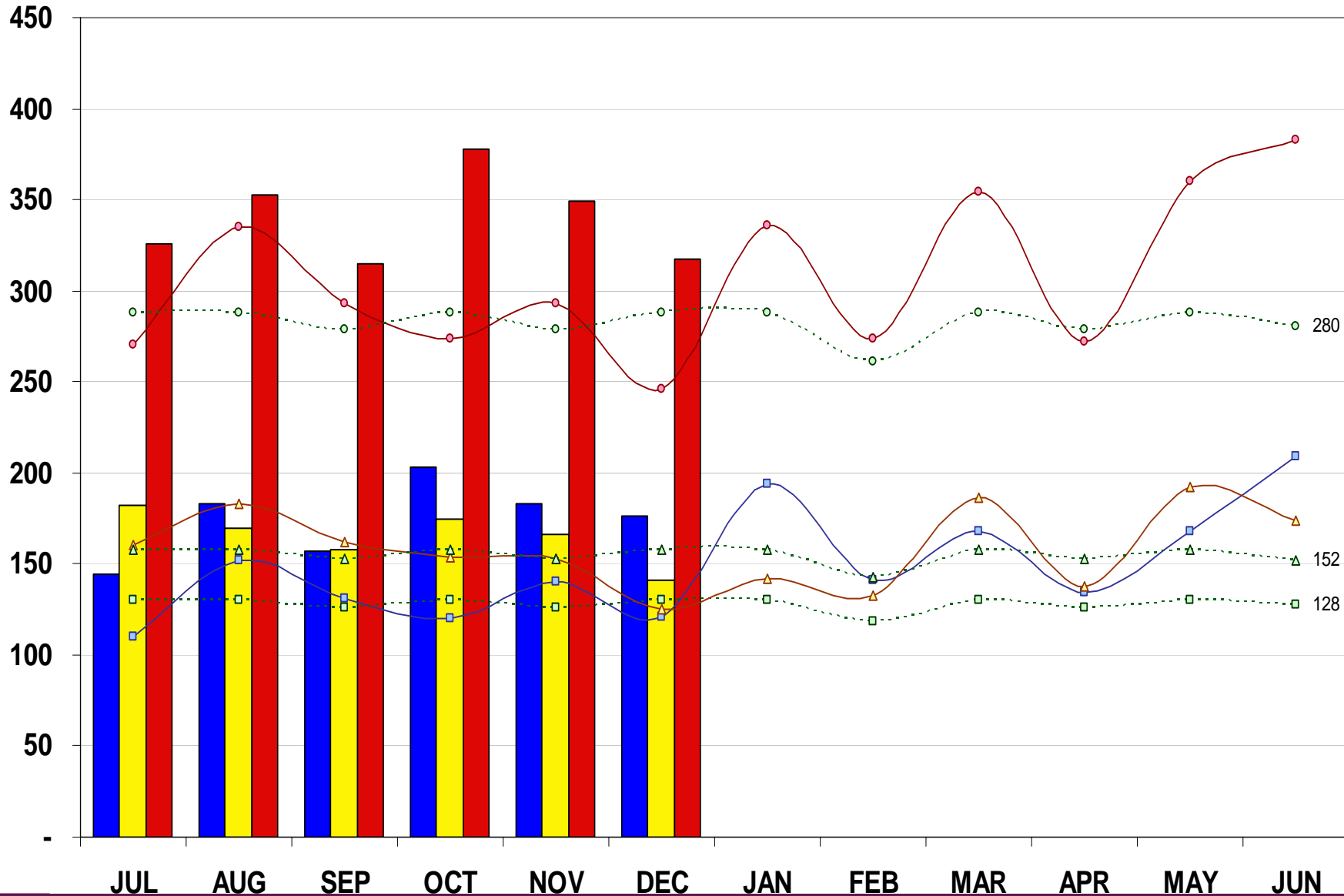
FISCAL YEAR 2007



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>Bud YTD</u>
PMC	471	492	478	471	490	463	-	-	-	-	-	-	2,865	3,186
POM	150	151	135	166	132	124	-	-	-	-	-	-	858	1,218
CON	621	643	613	637	622	587	-	-	-	-	-	-	3,723	4,404

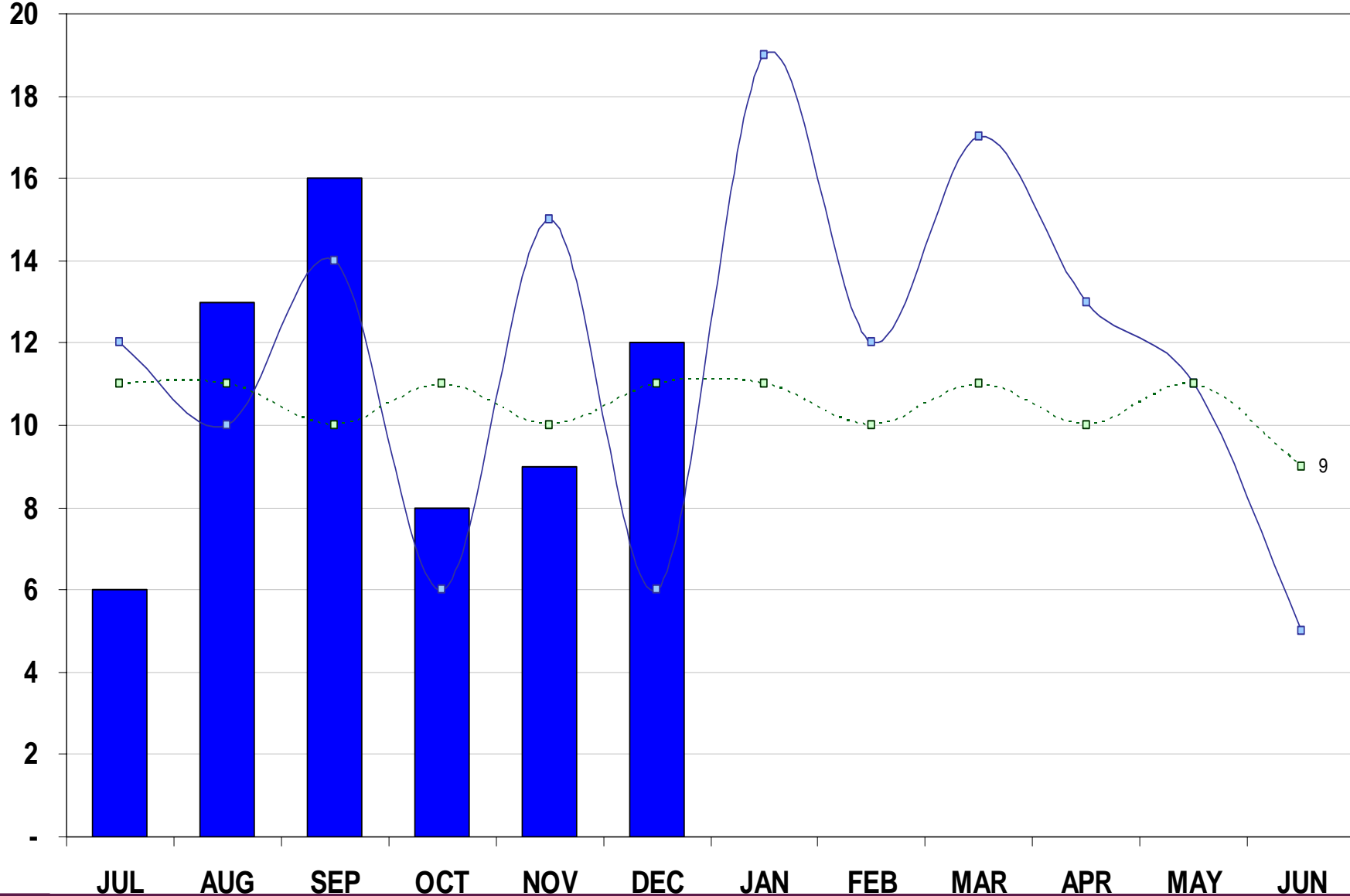
Surgeries (Out-Patient)

FISCAL YEAR 2007



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	144	183	157	203	183	176	-	-	-	-	-	-	1,046	772
POM	182	170	158	175	166	141	-	-	-	-	-	-	992	938
CON	326	353	315	378	349	317	-	-	-	-	-	-	2,038	1,710

Surgeries – CVS (PMC)



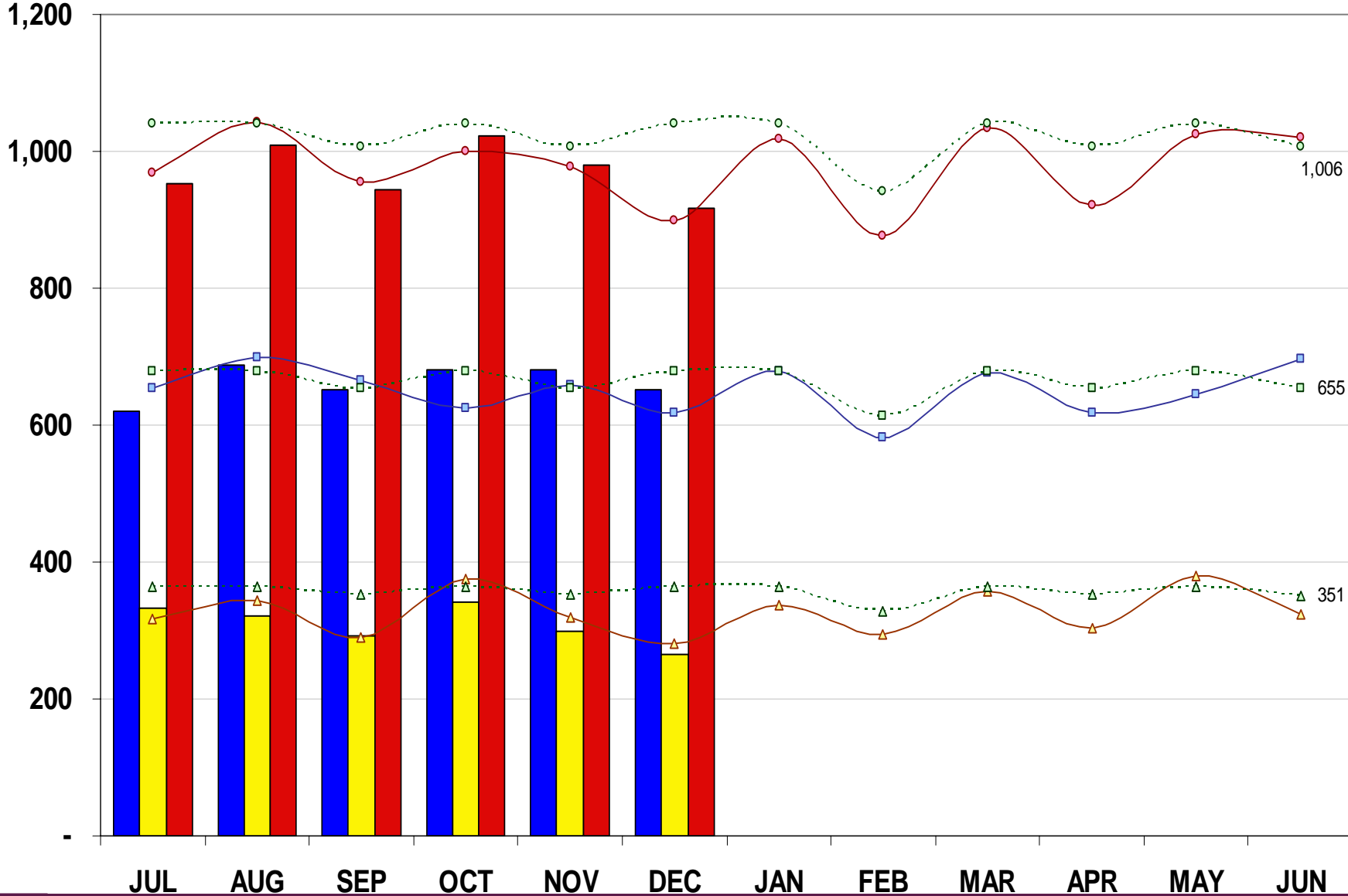
FISCAL YEAR 2007

- PMC
- POM
- CON
- PY PMC
- ▲— PY POM
- ◆— PY CON

	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	6	13	16	8	9	12	-	-	-	-	-	-	64	64

Total Surgeries

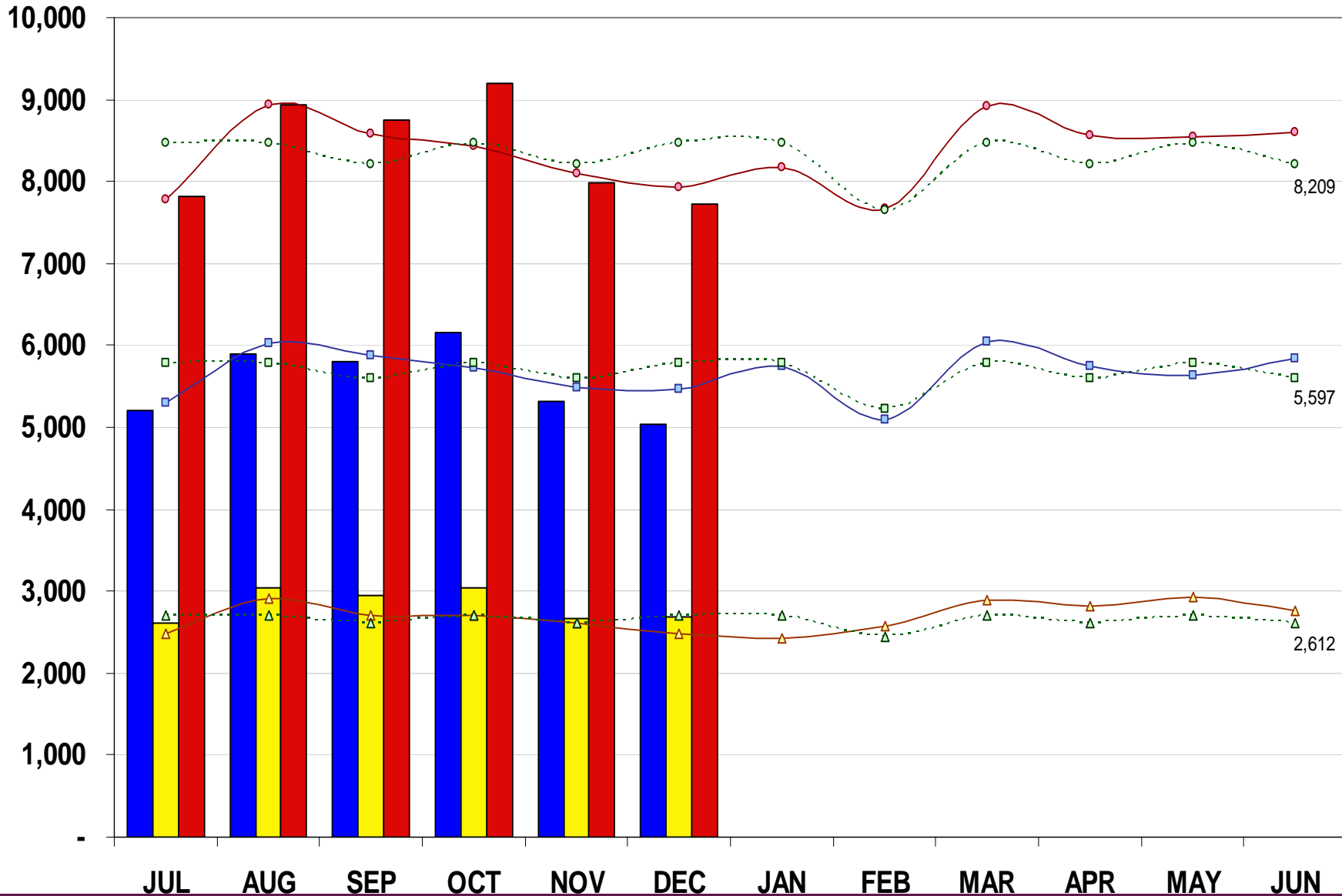
FISCAL YEAR 2007



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	621	688	651	682	682	651	-	-	-	-	-	-	3,975	4,022
POM	332	321	293	341	298	265	-	-	-	-	-	-	1,850	2,156
CON	953	1,009	944	1,023	980	916	-	-	-	-	-	-	5,825	6,178

Outpatient Registration

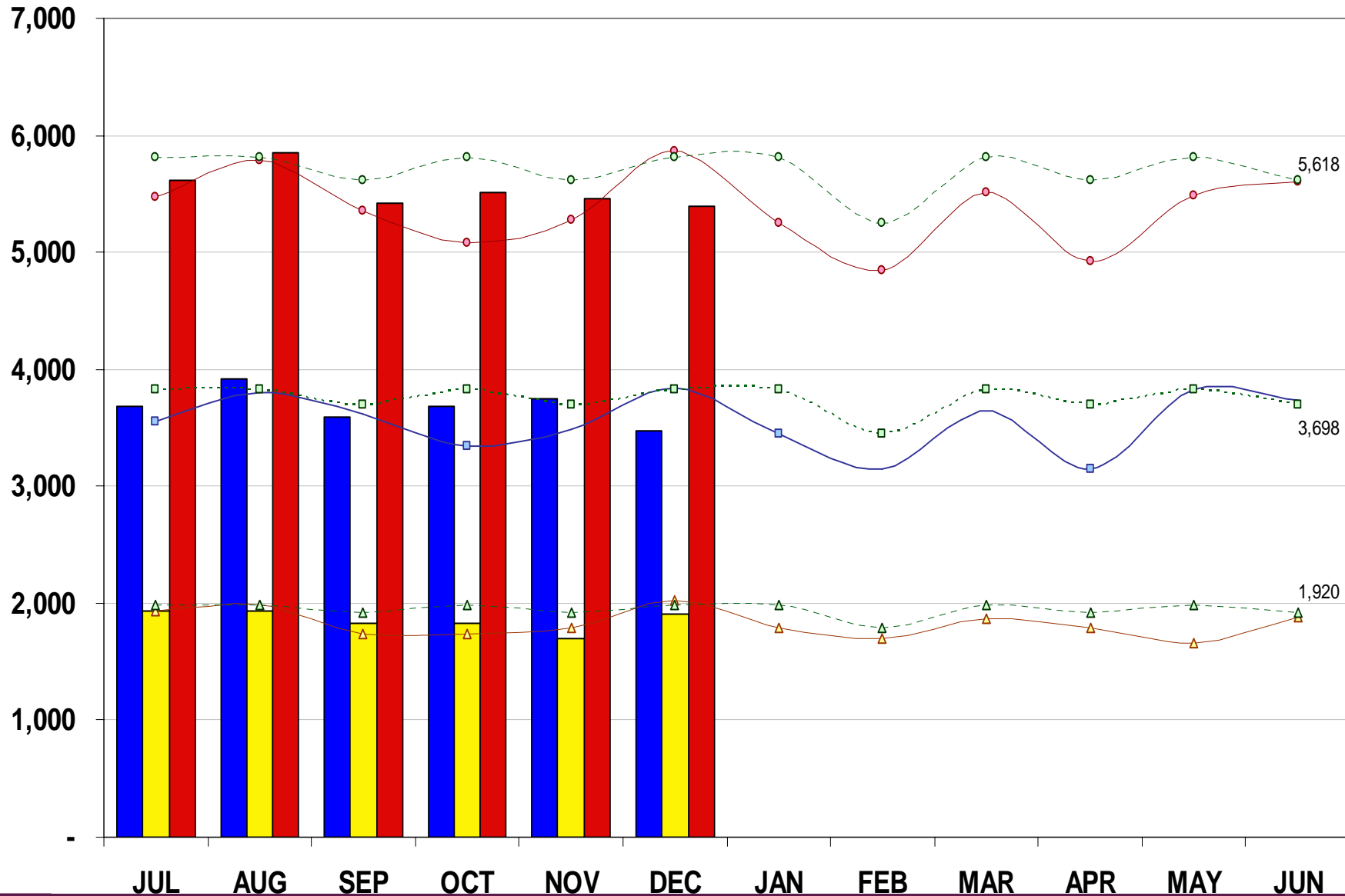
FISCAL YEAR 2007



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>Bud YTD</u>
PMC	5,204	5,900	5,800	6,158	5,326	5,030	-	-	-	-	-	-	33,418	34,308
POM	2,615	3,044	2,944	3,033	2,659	2,690	-	-	-	-	-	-	16,985	16,008
CON	7,819	8,944	8,744	9,191	7,985	7,720	-	-	-	-	-	-	50,403	50,316

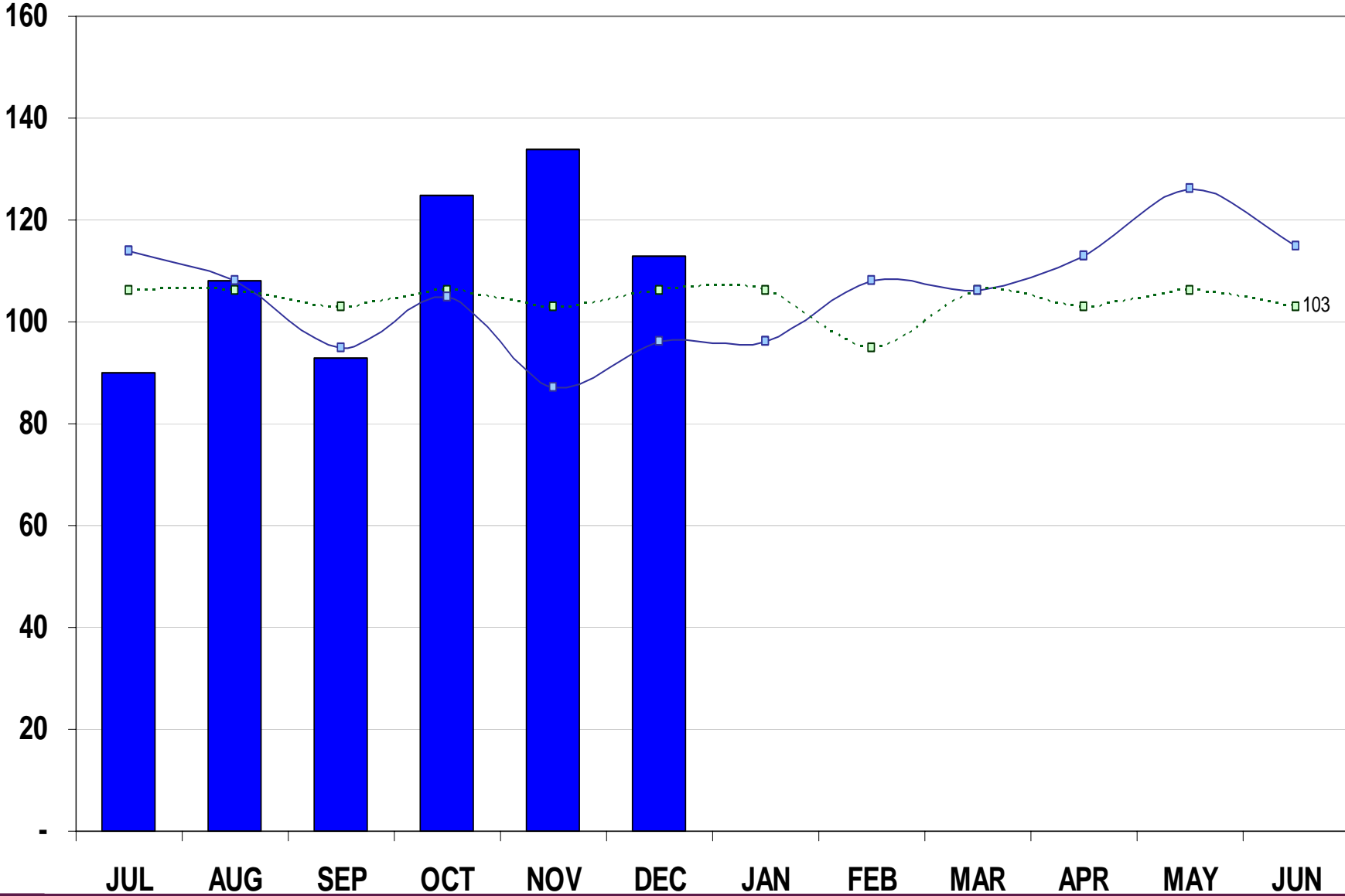
ER Visits includes Trauma

FISCAL YEAR 2007



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	3,685	3,916	3,589	3,686	3,751	3,478	-	-	-	-	-	-	22,105	22,704
POM	1,930	1,930	1,828	1,828	1,703	1,910	-	-	-	-	-	-	11,129	11,766
CON	5,615	5,846	5,417	5,514	5,454	5,388	-	-	-	-	-	-	33,234	34,470

Trauma Cases (PMC)



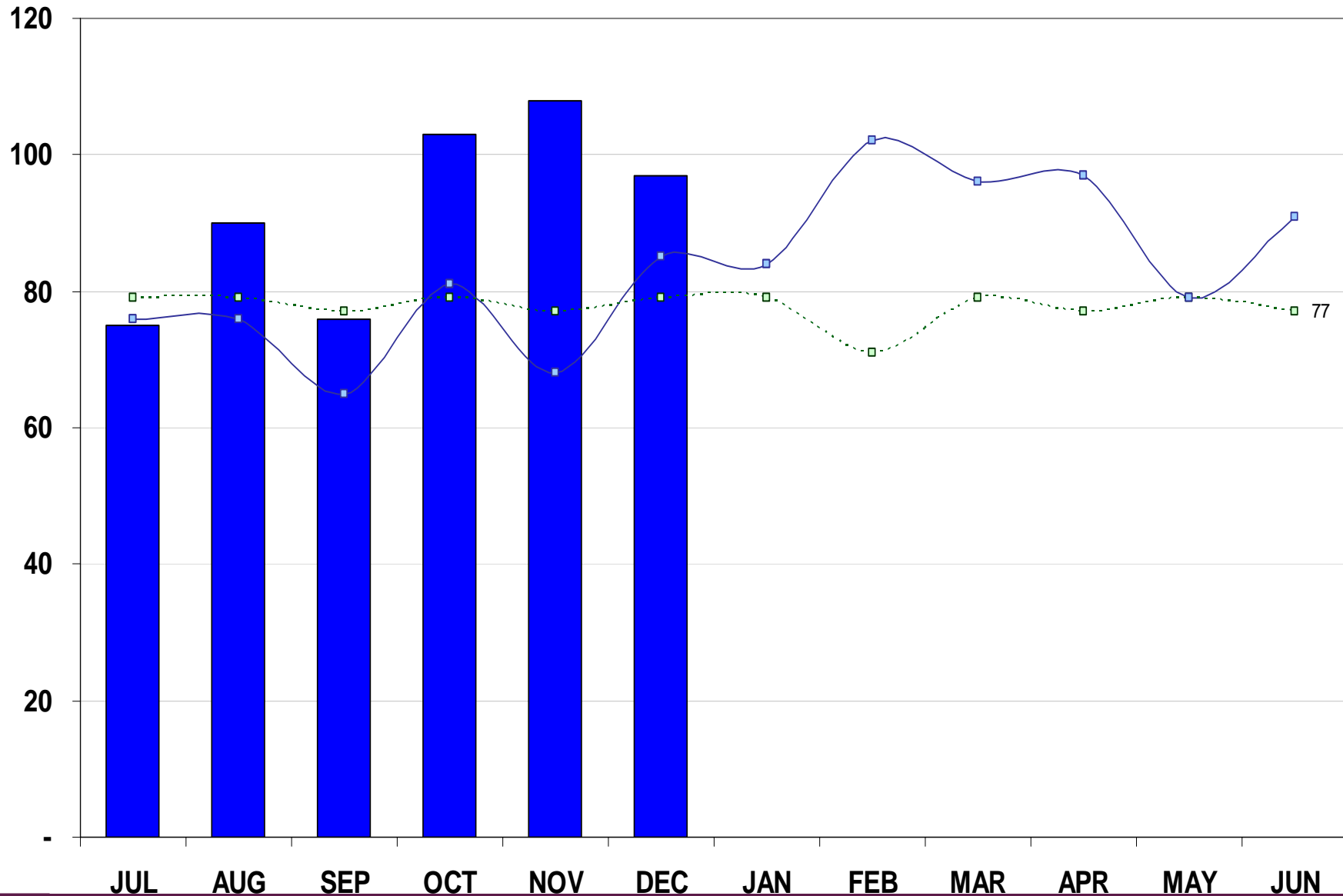
FISCAL YEAR 2007

- PMC
- POM
- CON
- PY PMC
- ▲— PY POM
- ◆— PY CON

	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	90	108	93	125	134	113	-	-	-	-	-	-	663	630

Trauma Admissions (PMC)

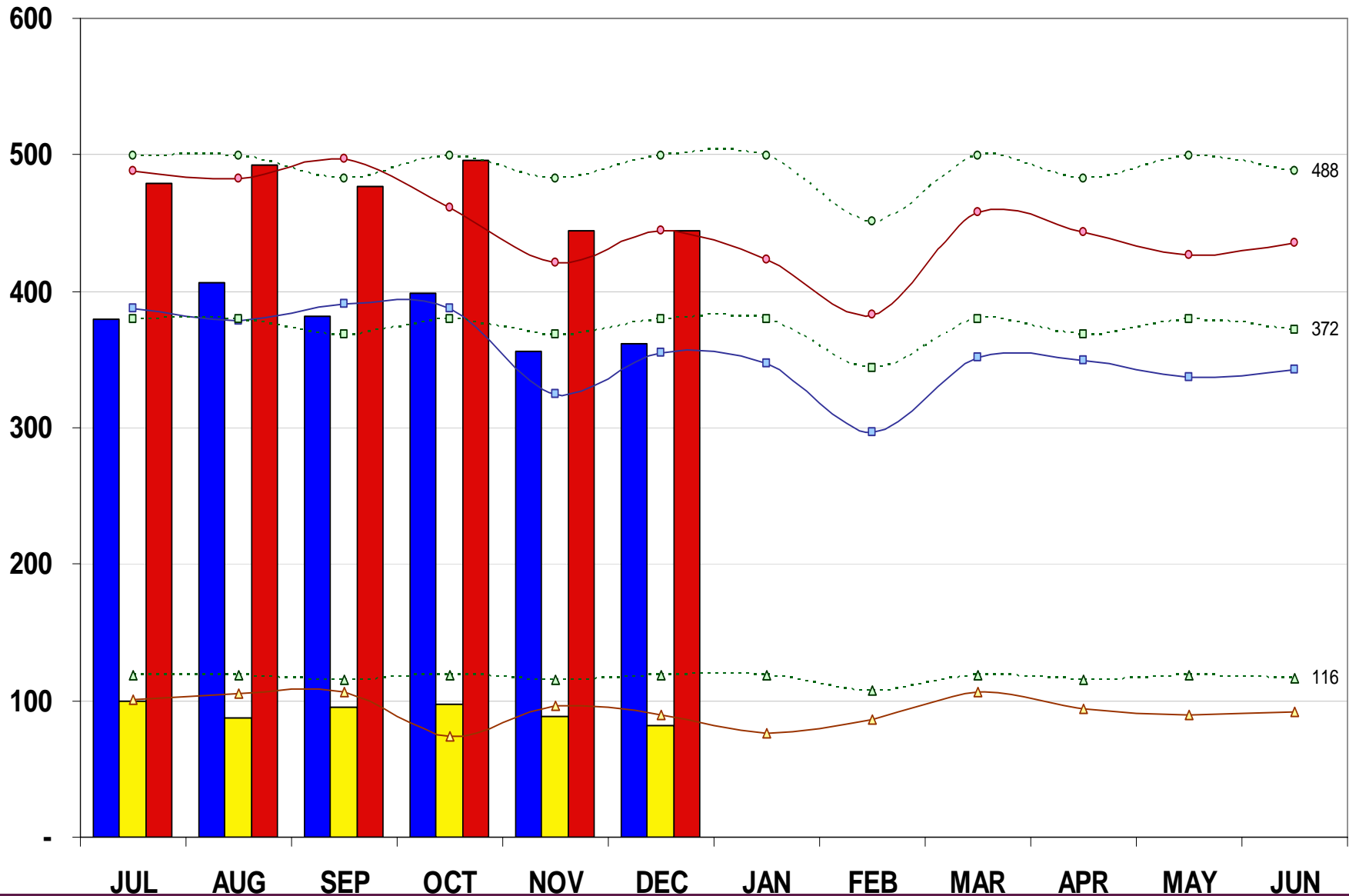
FISCAL YEAR 2007



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	75	90	76	103	108	97	-	-	-	-	-	-	549	470

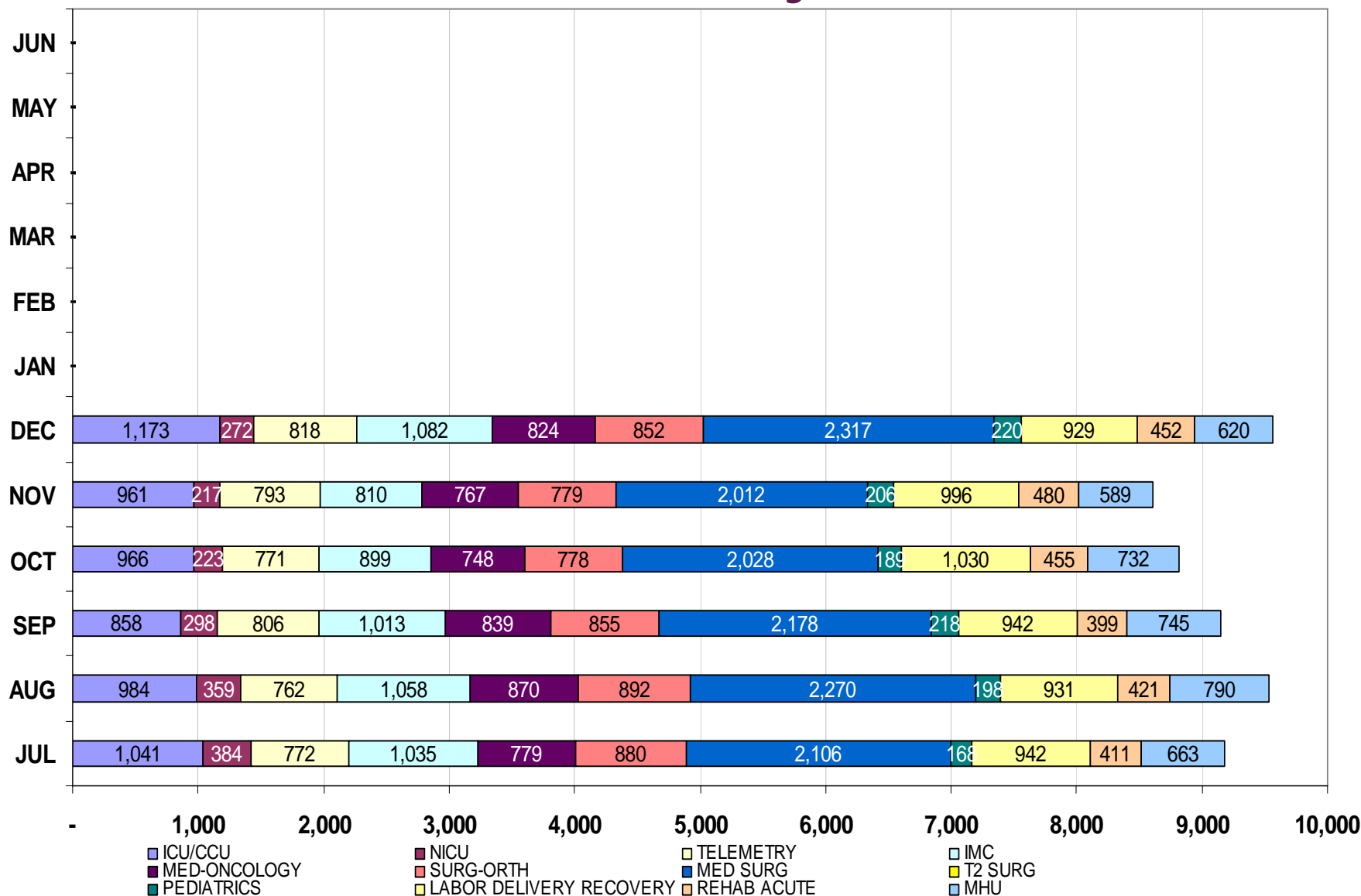
Deliveries

FISCAL YEAR 2007



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>Bud YTD</u>
PMC	379	406	382	399	356	362	-	-	-	-	-	-	2,284	2,256
POM	100	87	95	97	88	82	-	-	-	-	-	-	549	706
CON	479	493	477	496	444	444	-	-	-	-	-	-	2,833	2,962

Patient Days



FISCAL YEAR 2007

	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	6,919	7,102	6,822	6,547	6,607	7,153	-	-	-	-	-	-	41,150	43,898
POM	2,261	2,433	2,329	2,272	2,003	2,406	-	-	-	-	-	-	13,704	14,994
CON	9,180	9,535	9,151	8,819	8,610	9,559	-	-	-	-	-	-	54,854	58,892

PALOMAR POMERDO HEALTH
SUMMARY OF KEY INDICATORS AND RESULTS
FYTD December 2006

	<u>ACTUAL</u>	<u>BUDGET</u>	<u>VARIANCE</u>	<u>FY 2006</u>
<u>ADMISSIONS - Acute:</u>				
Palomar Medical Center	11,120	11,040	80	10,818
Pomerado Hospital	3,356	3,942	(586)	3,428
Total:	<u>14,476</u>	<u>14,982</u>	<u>(506)</u>	<u>14,246</u>
<u>ADMISSIONS - SNF:</u>				
Palomar Medical Center	314	390	(76)	316
Pomerado Hospital	269	316	(47)	293
Total:	<u>583</u>	<u>706</u>	<u>(123)</u>	<u>609</u>
<u>PATIENT DAYS - Acute:</u>				
Palomar Medical Center	41,150	43,898	(2,748)	42,481
Pomerado Hospital	13,704	14,994	(1,290)	13,448
Total:	<u>54,854</u>	<u>58,892</u>	<u>(4,038)</u>	<u>55,929</u>
<u>PATIENT DAYS- SNF:</u>				
Palomar Medical Center	16,084	16,304	(220)	15,542
Pomerado Hospital	22,747	22,816	(69)	22,766
Total:	<u>38,831</u>	<u>39,120</u>	<u>(289)</u>	<u>38,308</u>

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PALOMAR POMERDO HEALTH
SUMMARY OF KEY INDICATORS AND RESULTS
FYTD December 2006

	<u>ACTUAL</u>	<u>BUDGET</u>	<u>VARIANCE</u>	<u>FY 2006</u>
<u>WEIGHTED PATIENT DAYS:</u>				
Palomar Medical Center	52,207	54,625	(2,418)	52,893
Pomerado Hospital	21,852	22,655	(803)	20,663
Other Activities	1,477	1,853	(376)	1,112
Total:	<u>75,536</u>	<u>79,133</u>	<u>(3,597)</u>	<u>74,668</u>
<u>AVERAGE LENGTH OF STAY- Acute:</u>				
Palomar Medical Center	3.69	4.02	(0.33)	4.00
Pomerado Hospital	4.06	3.96	0.10	3.89
Total:	<u>3.77</u>	<u>4.00</u>	<u>(0.23)</u>	<u>3.98</u>
<u>AVERAGE LENGTH OF STAY - SNF:</u>				
Palomar Medical Center	52.39	40.56	11.83	47.82
Pomerado Hospital	84.56	73.60	10.96	79.32
Total:	<u>67.41</u>	<u>54.94</u>	<u>12.47</u>	<u>62.59</u>

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**PALOMAR POMERDO HEALTH
SUMMARY OF KEY INDICATORS AND RESULTS
FYTD December 2006**

	<u>ACTUAL</u>	<u>BUDGET</u>	<u>VARIANCE</u>	<u>FY 2006</u>
<u>EMERGENCY ROOM VISITS & TRAUMA CASES:</u>				
Palomar Medical Center	22,105	22,704	(599)	21,621
Pomerado Hospital	11,129	11,766	(637)	11,206
Total:	<u>33,234</u>	<u>34,470</u>	<u>(1,236)</u>	<u>32,827</u>
<u>EMERGENCY & TRAUMA ADMISSIONS:</u>				
Palomar Medical Center	5,441	5,720	(279)	5,446
Pomerado Hospital	1,928	2,060	(132)	1,962
Total:	<u>7,369</u>	<u>7,780</u>	<u>(411)</u>	<u>7,408</u>
<u>SURGERIES:</u>				
Palomar Medical Center	3,975	4,022	(47)	3,921
Pomerado Hospital	1,850	2,156	(306)	1,923
Total:	<u>5,825</u>	<u>6,178</u>	<u>(353)</u>	<u>5,844</u>
<u>BIRTHS:</u>				
Palomar Medical Center	2,284	2,256	28	2,223
Pomerado Hospital	549	706	(157)	571
Total:	<u>2,833</u>	<u>2,962</u>	<u>(129)</u>	<u>2,794</u>

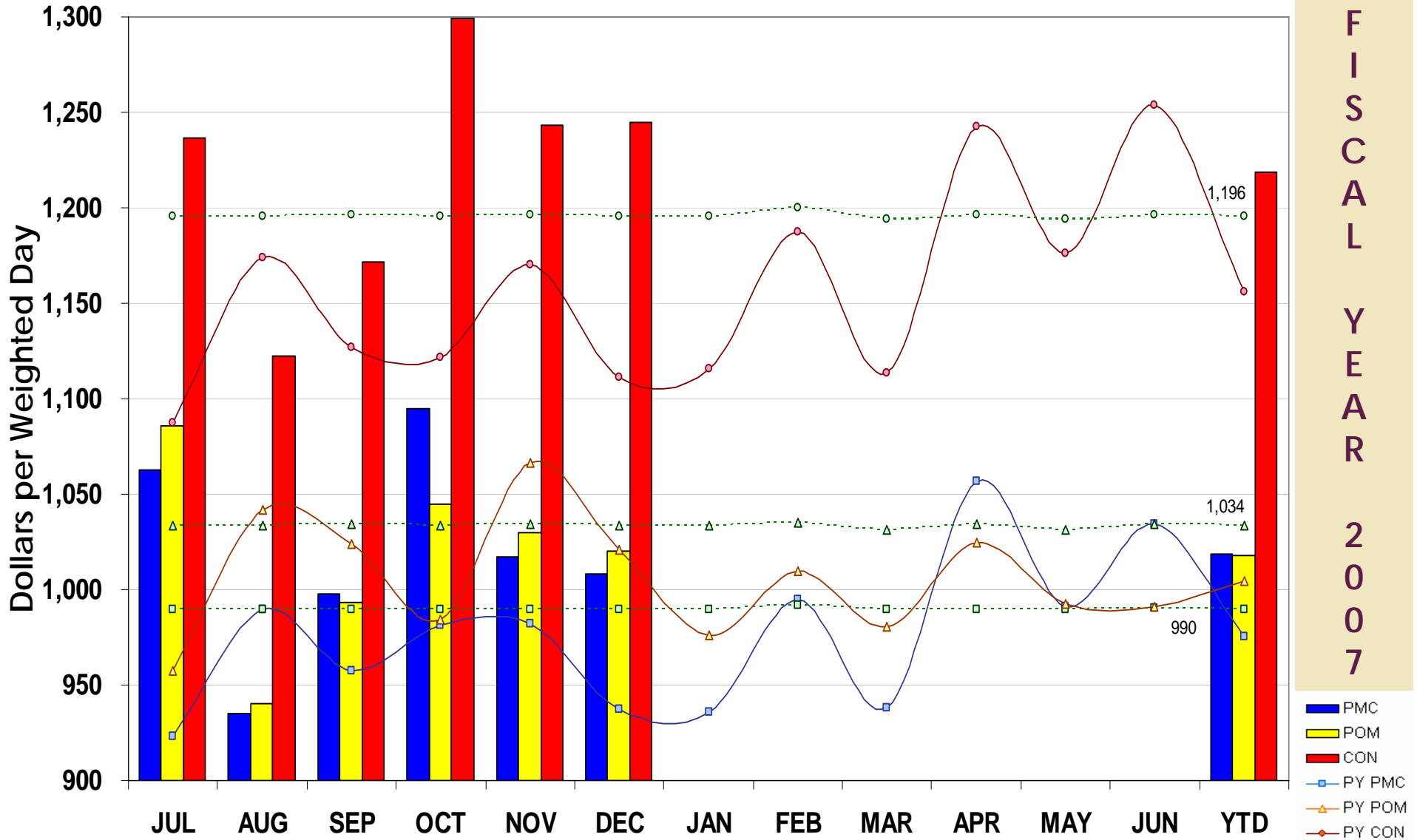
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Salaries per Weighted Patient Days

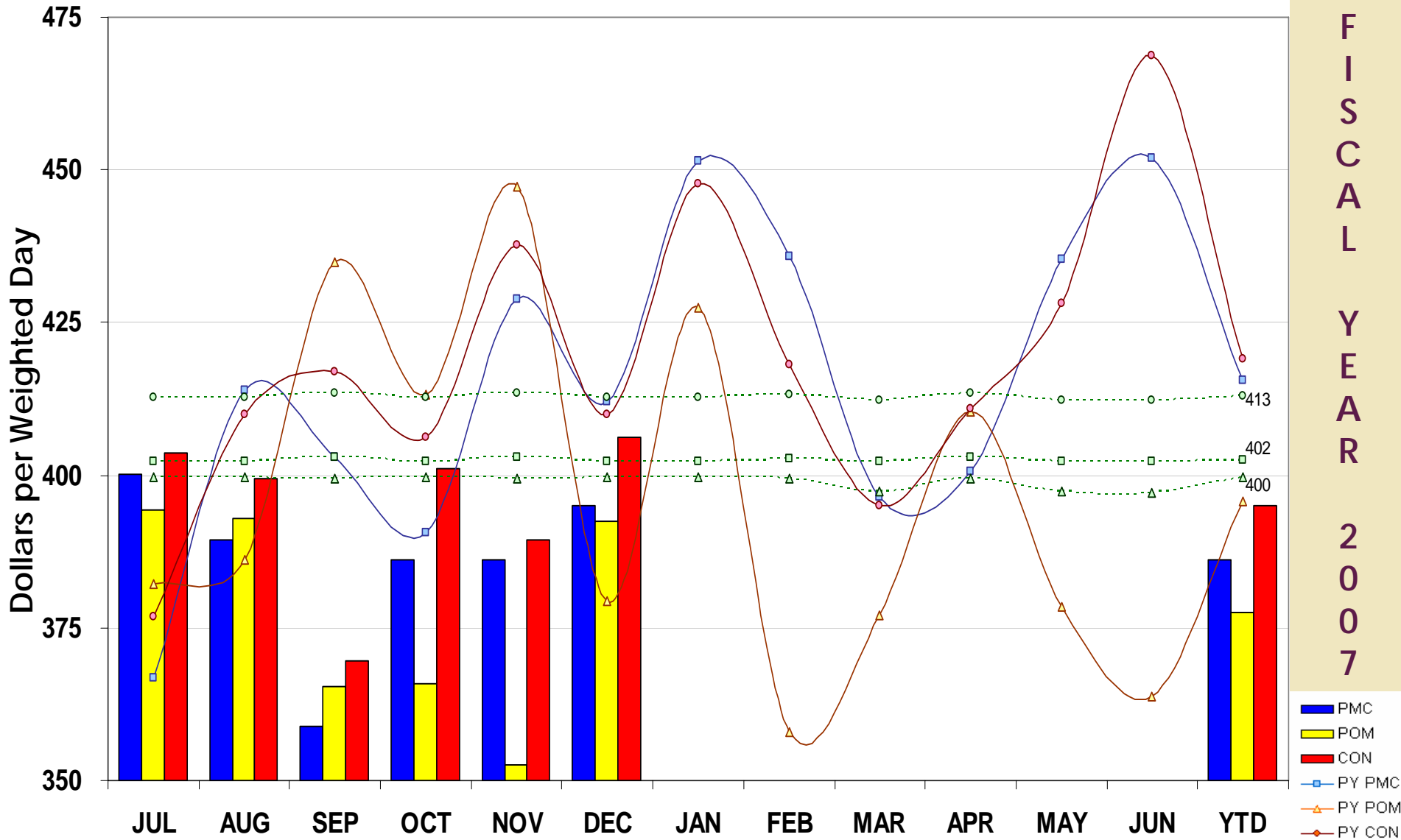
FISCAL YEAR 2007



	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>Bud YTD</u>
PMC	1,063	935	998	1,095	1,017	1,008	-	-	-	-	-	-	1,018	990
POM	1,086	940	993	1,045	1,030	1,020	-	-	-	-	-	-	1,018	1,034
CON	1,236	1,122	1,172	1,299	1,243	1,244	-	-	-	-	-	-	1,218	1,196

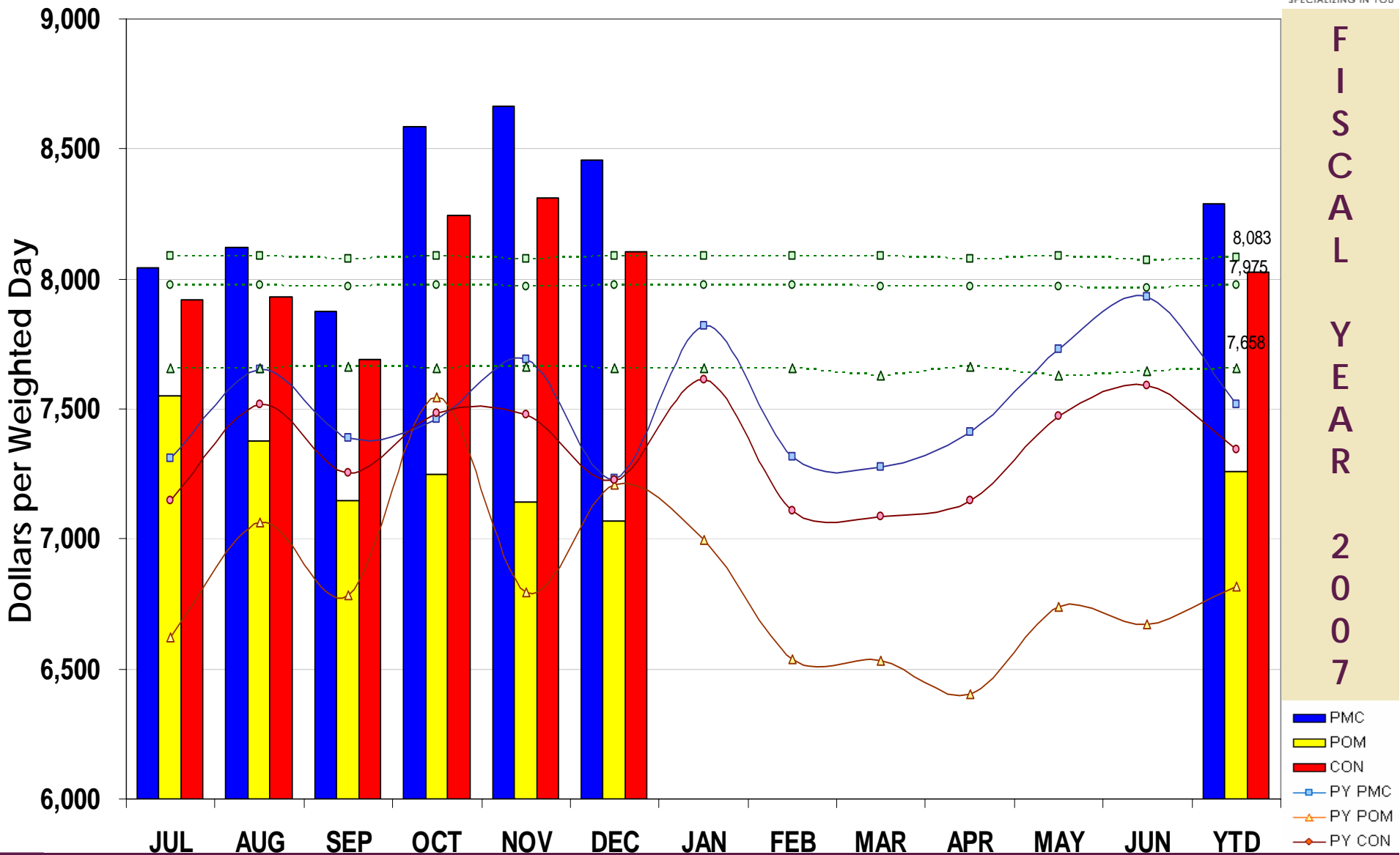
Supplies per Weighted Patient Days

FISCAL YEAR 2007



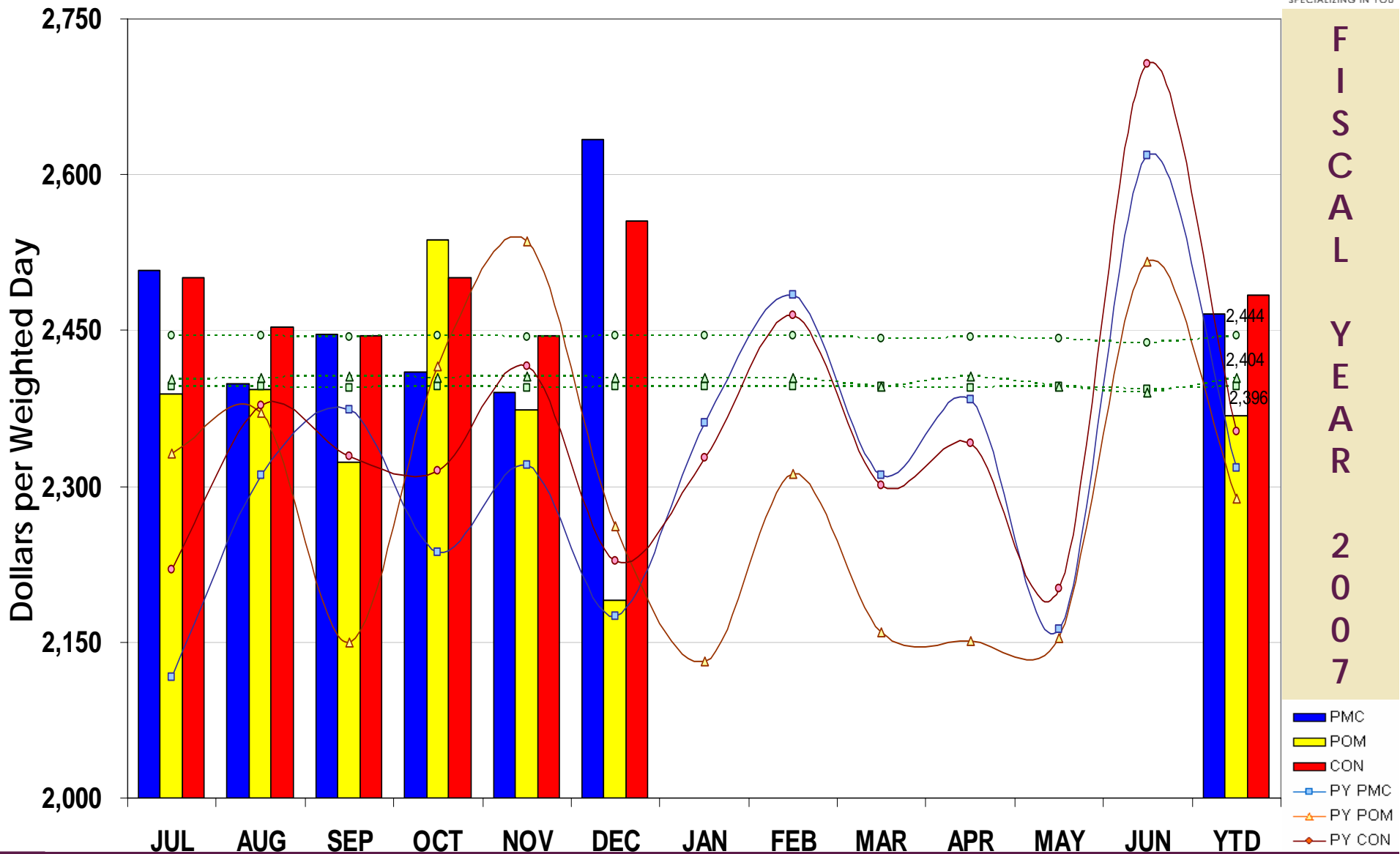
	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>YTD</u>	<u>Bud YTD</u>
PMC	400	389	359	386	386	395	-	-	-	-	-	-	386	402
POM	394	393	365	366	353	392	-	-	-	-	-	-	378	400
CON	404	399	370	401	389	406	-	-	-	-	-	-	395	413

Gross Patient Revenue per Weighted Patient Days 27



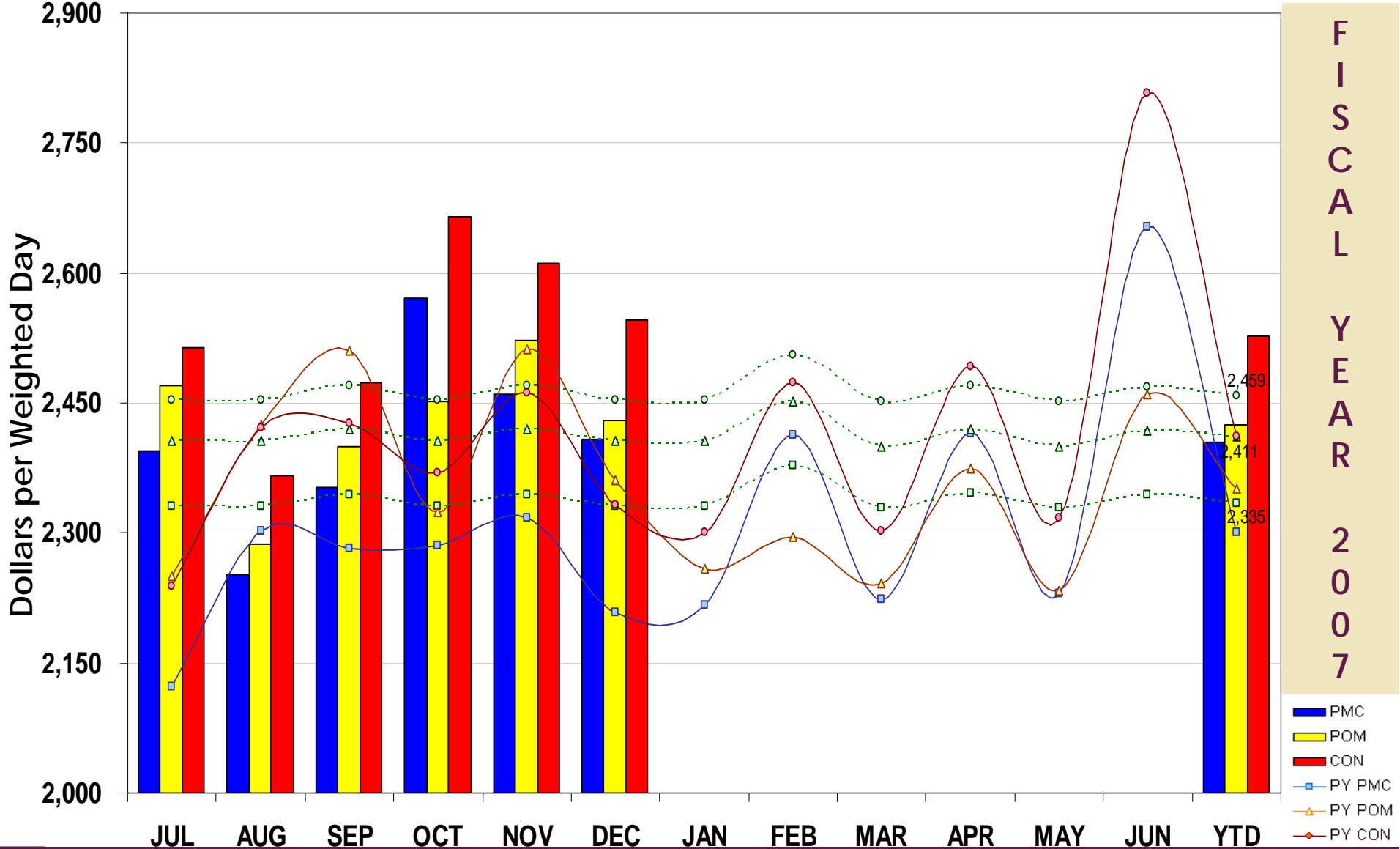
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	8,041	8,120	7,875	8,587	8,665	8,455	-	-	-	-	-	-	8,287	8,083
POM	7,552	7,379	7,149	7,247	7,142	7,068	-	-	-	-	-	-	7,257	7,658
CON	7,921	7,932	7,690	8,242	8,311	8,106	-	-	-	-	-	-	8,029	7,975

Net Patient Revenue per Weighted Patient Days 28



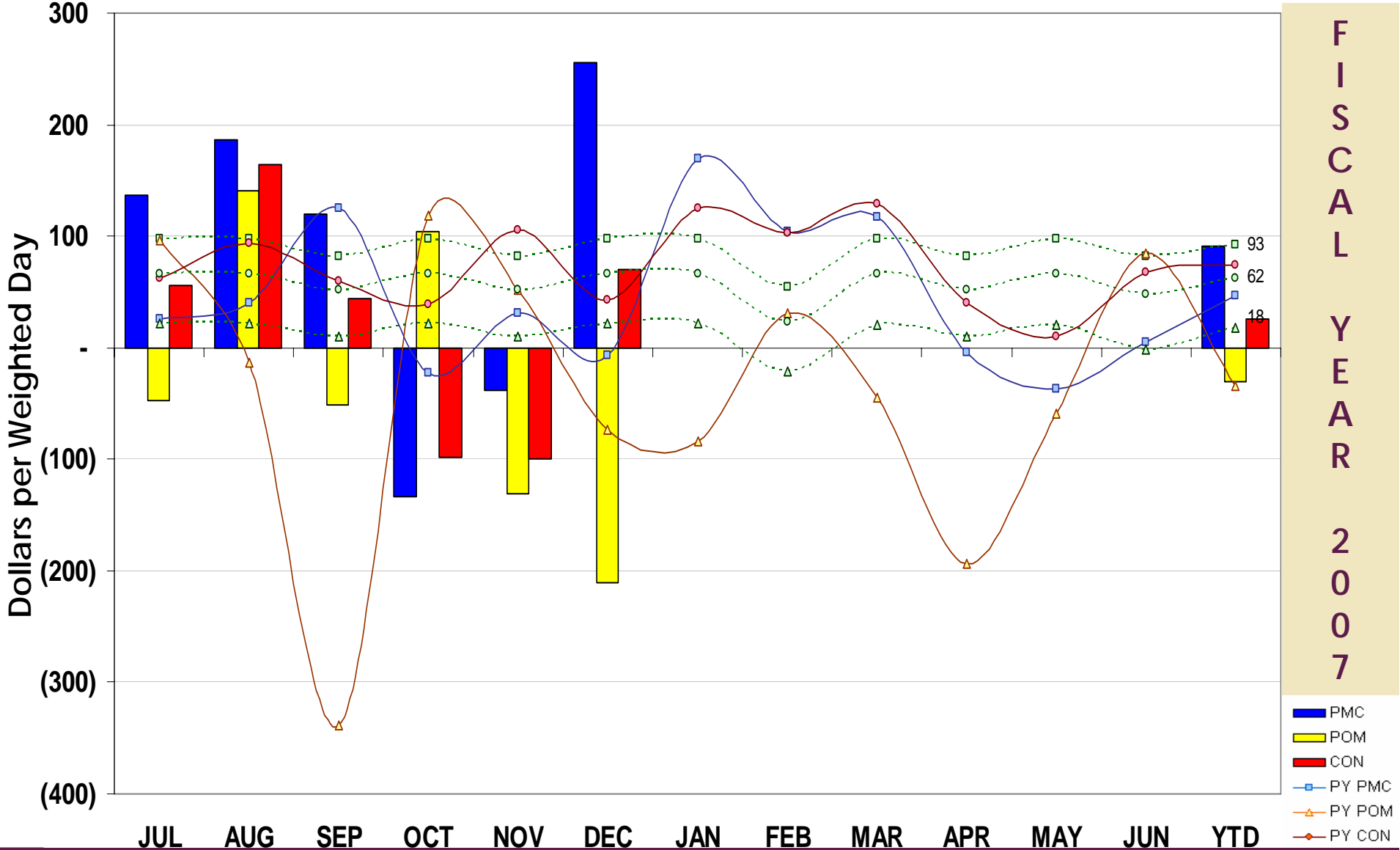
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	2,508	2,398	2,446	2,410	2,391	2,634	-	-	-	-	-	-	2,465	2,396
POM	2,389	2,393	2,323	2,537	2,373	2,191	-	-	-	-	-	-	2,368	2,404
CON	2,500	2,453	2,445	2,500	2,445	2,556	-	-	-	-	-	-	2,483	2,444

Total Expenses per Weighted Patient Days



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	2,395	2,252	2,352	2,571	2,459	2,408	-	-	-	-	-	-	2,404	2,335
POM	2,469	2,287	2,400	2,451	2,522	2,430	-	-	-	-	-	-	2,424	2,411
CON	2,514	2,367	2,473	2,665	2,610	2,546	-	-	-	-	-	-	2,527	2,459

Net Operating Income per Weighted Patient Days 30



	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD	Bud YTD
PMC	137	186	120	(133)	(39)	255	-	-	-	-	-	-	91	93
POM	(48)	140	(52)	105	(132)	(211)	-	-	-	-	-	-	(30)	18
CON	56	164	45	(98)	(100)	71	-	-	-	-	-	-	25	62

PALOMAR POMERADO HEALTH
Key Variance Explanations for December 2006

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Weighted Patient Days	12,813	13,331	(518)
Gross Patient Revenue:	103,866,051	106,338,260	(2,472,209)
Due to lower volumes			
Contractuals:	71,591,160	73,812,302	2,221,142
Due to lower-than-budgeted revenues			
Net Capitation:	475,206	63,927	411,279
Other Operating Revenue:	777,515	1,007,597	(230,082)
Health Development			(58,085)
PPH Foundation			(72,011)
Welcome Home Baby			(13,796)
Home Health Outreach			(19,051)
PMC Auxiliary			(15,000)

PALOMAR POMERADO HEALTH
Key Variance Explanations for December 2006 (Cont'd)

Salaries & Wages:	15,274,497	15,256,595	(17,902)
Volume variance and due to staff flexing			619,202
Longevity/retros/other discretionary bonus adjustments			(567,860)
 Benefits:	 3,995,671	 3,774,533	 (221,138)
Pension and Deferred Comp			(192,935)
 Contract Labor:	 671,107	 678,883	 7,776
 Professional Fees:	 1,876,093	 1,815,681	 (60,412)
Legal fees			(112,311)
Pomerado ED calls			(50,142)
Information System consulting fees			(29,560)
Physician Recruitment Program			60,583
Affiliates physician fees			49,408

PALOMAR POMERADO HEALTH
Key Variance Explanations for December 2006 (Cont'd)

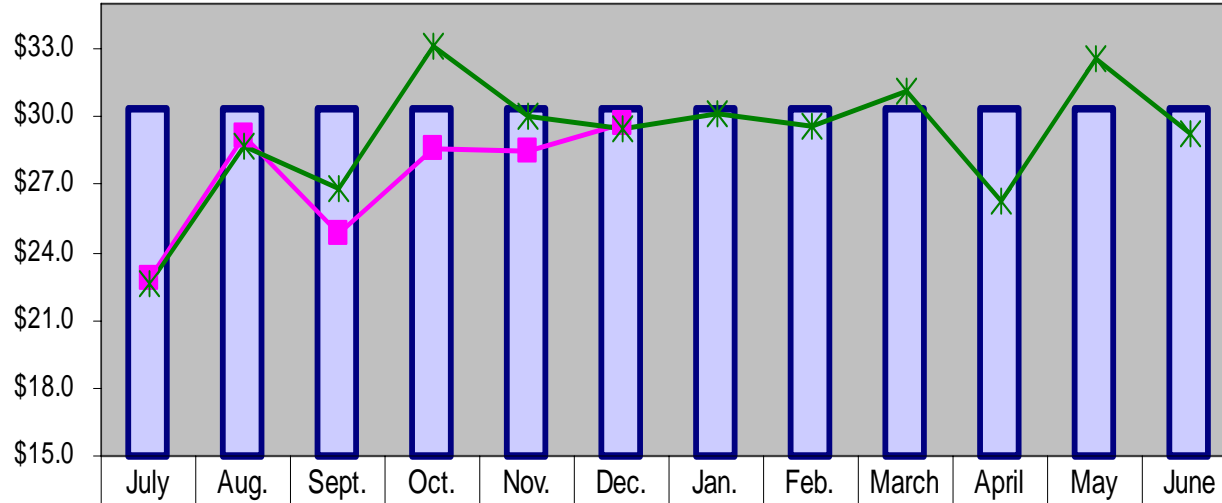
Supplies:	5,203,199	5,503,090	299,891
Due to lower than budgeted volumes			213,832
Purchased Services:	2,288,897	2,164,495	(124,402)
Aramark for holiday meals			(73,395)
Xerox late invoices			(65,174)
Depreciation:	1,680,349	1,568,084	(112,265)
Additional CIP's			(65,231)
Escondido Surgery Center			(35,232)
Other Direct Expenses:	1,632,347	1,949,209	316,862
Marketing / Recruiting			356,500
Net Income From Operations	\$905,452	\$886,912	\$18,540

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PBS Monthly Collections in Millions



 FY07 Goal	\$30.3	\$30.3	\$30.3	\$30.3	\$30.3	\$30.3	\$30.3	\$30.3	\$30.3	\$30.3	\$30.3	\$30.3
 Pr. Yr Actual	\$22.6	\$28.7	\$26.8	\$33.1	\$30.1	\$29.5	\$30.2	\$29.6	\$31.2	\$26.2	\$32.6	\$29.2
 Curr. Yr Actual	\$22.8	\$29.1	\$24.9	\$28.6	\$28.5	\$29.7						

Palomar Pomerado Health
Consolidated Balance Sheet
As of December 31, 2006

	Current Month	Prior Month	Prior Fiscal Year End
Assets			
Current Assets			
Cash on Hand	\$9,466,896	\$7,770,645	\$2,001,279
Cash Marketable Securities	93,801,600	93,081,237	110,035,151
Total Cash & Cash Equivalents	103,268,496	100,851,882	112,036,430
Patient Accounts Receivable	180,168,464	175,866,695	149,045,009
Allowance on Accounts	-90,047,561	-88,250,372	-78,078,378
Net Accounts Receivable	90,120,903	87,616,323	70,966,631
Inventories	6,845,712	6,917,224	6,937,645
Prepaid Expenses	2,003,952	2,195,042	2,293,992
Other	11,047,582	18,609,499	3,868,903
Total Current Assets	213,286,645	216,189,970	196,103,601
Non-Current Assets			
Restricted Assets	43,771,163	41,638,758	66,734,609
Restricted by Donor	292,686	291,911	288,265
Board Designated	908,525	6,272,728	9,267,526
Total Restricted Assets	44,972,374	48,203,397	76,290,400
Property Plant & Equipment	337,296,249	338,383,583	343,335,572
Accumulated Depreciation	-221,875,604	-221,570,793	-220,455,460
Construction in Process	115,795,783	111,728,404	85,858,842
Net Property Plant & Equipment	231,216,428	228,541,194	208,738,954
Investment in Related Company	1,437,209	1,429,441	268,203
Deferred Financing Costs	4,074,620	3,701,869	3,354,469
Other Non-Current Assets	2,514,807	2,528,363	2,594,765
Total Non-Current Assets	284,215,438	284,404,264	291,246,791
Total Assets	\$497,502,083	\$500,594,234	\$487,350,392

	Current Month	Prior Month	Prior Fiscal Year End
Liabilities			
Current Liabilities			
Accounts Payable	\$20,061,931	\$23,076,507	\$23,154,953
Accrued Payroll	17,073,781	18,672,405	13,504,395
Accrued PTO	11,566,244	11,442,299	11,133,368
Accrued Interest Payable	2,045,907	1,426,621	2,265,274
Current Portion of Bonds	12,305,000	12,305,000	12,745,000
Est Third Party Settlements	-1,310,255	-89,339	-995,051
Other Current Liabilities	17,465,564	17,969,841	9,482,924
Total Current Liabilities	79,208,172	84,803,334	71,290,863
Long Term Liabilities			
Bonds & Contracts Payable	139,142,626	139,130,105	151,347,395
General Fund Balance			
Unrestricted	277,950,073	270,096,156	255,156,342
Restricted for Other Purpose	292,686	291,911	288,265
Board Designated	908,525	6,272,728	9,267,526
Total Fund Balance	279,151,284	276,660,795	264,712,133
Total Liabilities / Fund Balance	\$497,502,083	\$500,594,234	\$487,350,392

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**PALOMAR POMERADO HEALTH
CONSOLIDATED
Year-to-Date as of December FY 2007**

	Month Activity			Variance		\$/Wtg Pt Day		
	Actual	Budget	Variance	Volume	Rate/Eff	Actual	Budget	Variance
Statistics:								
Admissions - Acute	14,476	14,982	(506)					
Admissions - SNF	583	706	(123)					
Patient Days - Acute	54,854	58,892	(4,038)					
Patient Days - SNF	38,831	39,120	(289)					
ALOS - Acute	3.77	4.00	(0.23)					
ALOS - SNF	67.41	54.94	12.47					
Weighted Pt Days	75,536	79,133	(3,597)					
Revenue:								
Gross Revenue	\$ 606,493,620	\$ 631,115,017	\$ (24,621,397) U	\$ (28,687,409)	\$ 4,066,012	\$ 8,029.20	\$ 7,975.37	\$ 53.83
Deductions from Rev	(418,941,063)	(437,695,532)	18,754,469 F	19,895,503	(1,141,034)	(5,546.24)	(5,531.14)	(15.11)
Net Patient Revenue	187,552,556	193,419,485	(5,866,928) U	(8,791,906)	2,924,978	2,482.96	2,444.23	38.72
Other Oper Revenue	5,218,772	6,045,582	(826,810) U	(274,803)	(552,007)	69.09	76.40	(7.31)
Total Net Revenue	192,771,328	199,465,067	(6,693,738) U	(9,066,709)	2,372,971	2,552.05	2,520.63	31.42
Expenses:								
Salaries, Wages & Contr Labor	92,018,168	94,615,352	2,597,184 F	4,300,752	(1,703,568)	1,218.20	1,195.65	(22.55)
Benefits	22,920,634	22,509,448	(411,186) U	1,023,170	(1,434,356)	303.44	284.45	(18.99)
Supplies	29,829,599	32,680,942	2,851,343 F	1,485,516	1,365,827	394.91	412.99	18.08
Prof Fees & Purch Svc	25,385,507	23,726,044	(1,659,463) U	1,078,470	(2,737,933)	336.07	299.82	(36.25)
Depreciation	9,992,076	9,408,504	(583,572) U	427,665	(1,011,237)	132.28	118.89	(13.39)
Other	10,718,349	11,635,522	917,173 F	528,894	388,279	141.90	147.04	5.14
Total Expenses	190,864,333	194,575,812	3,711,479 F	8,844,467	(5,132,988)	2,526.80	2,458.85	(67.95)
Net Inc Before Non-Oper Income	1,906,995	4,889,255	(2,982,259) U	(222,242)	(2,760,017)	25.25	61.79	(36.54)
Property Tax Revenue	6,324,996	6,324,996	-	(287,503)	287,503	83.73	79.93	3.81
Non-Operating Income	1,536,323	438,348	1,097,975 F	(19,925)	1,117,900	20.34	5.54	14.80
Net Income (Loss)	\$ 9,768,314	\$ 11,652,599	\$ (1,884,284) U	\$ (529,670)	\$ (1,354,614)	\$ 129.32	\$ 147.25	\$ (17.93)
Net Income Margin	4.7%	5.6%	-0.9%					
OEBITDA Margin w/o Prop Tax	5.8%	6.8%	-1.0%					
OEBITDA Margin with Prop Tax	8.8%	9.8%	-1.0%					

F= Favorable variance
U= Unfavorable variance

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**PALOMAR POMERADO HEALTH
CONSOLIDATED
Month-to-Date as of December FY 2007**

	Month Activity			Variance		\$/Wtg Pt Day		
	Actual	Budget	Variance	Volume	Rate/Eff	Actual	Budget	Variance
Statistics:								
Admissions - Acute	2,460	2,524	(64)					
Admissions - SNF	99	119	(20)					
Patient Days - Acute	9,559	9,922	(363)					
Patient Days - SNF	6,503	6,591	(88)					
ALOS - Acute	3.88	4.00	(0.12)					
ALOS - SNF	71.46	54.93	16.53					
Weighted Pt Days	12,813	13,331	(518)					
Revenue:								
Gross Revenue	\$ 103,866,051	\$ 106,338,260	\$ (2,472,209) U	\$ (4,131,964)	\$ 1,659,755	\$ 8,106.30	\$ 7,976.77	\$ 129.54
Deductions from Rev	(71,115,954)	(73,748,375)	2,632,421 F	2,865,626	(233,205)	(5,550.30)	(5,532.10)	(18.20)
Net Patient Revenue	32,750,097	32,589,885	160,212 F	(1,266,339)	1,426,551	2,556.01	2,444.67	111.34
Other Oper Revenue	777,515	1,007,597	(230,082) U	(39,152)	(190,930)	60.68	75.58	(14.90)
Total Net Revenue	33,527,612	33,597,482	(69,870) U	(1,305,491)	1,235,621	2,616.69	2,520.25	96.43
Expenses:								
Salaries, Wages & Contr Labor	15,945,604	15,935,478	(10,126) U	619,202	(629,328)	1,244.49	1,195.37	(49.12)
Benefits	3,995,671	3,774,533	(221,138) U	146,666	(367,804)	311.85	283.14	(28.71)
Supplies	5,203,199	5,503,090	299,891 F	213,832	86,059	406.09	412.80	6.72
Prof Fees & Purch Svc	4,164,990	3,980,176	(184,814) U	154,657	(339,471)	325.06	298.57	(26.49)
Depreciation	1,680,349	1,568,084	(112,265) U	60,931	(173,196)	131.14	117.63	(13.52)
Other	1,632,347	1,949,209	316,862 F	75,740	241,122	127.40	146.22	18.82
Total Expenses	32,622,160	32,710,570	88,410 F	1,271,028	(1,182,618)	2,546.02	2,453.72	(92.30)
Net Inc Before Non-Oper Income	905,452	886,912	18,540 F	(34,463)	53,003	70.67	66.53	4.14
Property Tax Revenue	1,054,166	1,054,166	- -	(40,962)	40,962	82.27	79.08	3.20
Non-Operating Income	(223,879)	73,058	(296,937) U	(2,839)	(294,098)	(17.47)	5.48	(22.95)
Net Income (Loss)	\$ 1,735,739	\$ 2,014,136	\$ (278,397) U	\$ (78,263)	\$ (200,134)	\$ 135.47	\$ 151.09	\$ (15.62)
Net Income Margin	4.8%	5.7%	-0.9%					
OEBITDA Margin w/o Prop Tax	7.1%	7.0%	0.1%					
OEBITDA Margin with Prop Tax	10.0%	9.9%	0.1%					

F= Favorable variance
U= Unfavorable variance

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**PALOMAR POMERADO HEALTH
CONSOLIDATED
MONTHLY TREND - FY 2007**

	Jul-06	Aug-06	Sep-06	Oct-06	Nov-06	Dec-06	FYTD
Statistics:							
Admissions - Acute	2,402	2,464	2,443	2,384	2,323	2,460	14,476
Admissions - SNF	104	99	90	104	87	99	583
Patient Days - Acute	9,180	9,535	9,151	8,819	8,610	9,559	54,854
Patient Days - SNF	6,635	6,517	6,308	6,590	6,278	6,503	38,831
LOS - Acute	3.86	3.82	3.70	3.64	3.74	3.88	3.77
LOS - SNF	72.12	63.27	64.37	69.37	64.72	71.46	67.41
Weighted Pt Days	12,517	13,150	12,568	12,431	12,042	12,813	75,536
Revenue:							
Gross Revenue	\$ 99,141,914	\$ 104,303,733	\$ 96,648,451	\$ 102,455,908	\$ 100,077,561	\$ 103,866,051	\$ 606,493,620
Deductions from Rev	(67,846,129)	(72,046,060)	(65,925,304)	(71,374,464)	(70,633,148)	(71,115,954)	(418,941,063)
Net Patient Revenue	31,295,785	32,257,673	30,723,147	31,081,444	29,444,413	32,750,097	187,552,556
Other Oper Revenue	872,741	1,024,339	917,501	836,197	790,479	777,515	5,218,772
Total Net Revenue	32,168,526	33,282,012	31,640,648	31,917,641	30,234,892	33,527,612	192,771,328
Expenses:							
Salaries, Wages & Contr Labor	15,474,327	14,754,829	14,727,754	16,146,815	14,968,840	15,945,604	92,018,168
Benefits	3,710,570	3,719,161	3,639,220	4,022,437	3,833,574	3,995,671	22,920,634
Supplies	5,053,134	5,252,262	4,645,918	4,986,864	4,688,222	5,203,199	29,829,599
Prof Fees & Purch Svc	3,957,885	4,023,887	4,535,289	4,491,200	4,212,258	4,164,990	25,385,507
Depreciation	1,647,188	1,661,866	1,661,093	1,668,606	1,672,974	1,680,349	9,992,076
Other	1,626,284	1,709,799	1,872,046	1,818,374	2,059,500	1,632,347	10,718,349
Total Expenses	31,469,388	31,121,804	31,081,320	33,134,296	31,435,368	32,622,160	190,864,333
Net Inc Before Non-Oper Income	699,138	2,160,208	559,328	(1,216,655)	(1,200,476)	905,452	1,906,995
Property Tax Revenue	1,054,166	1,054,166	1,054,166	1,054,166	1,054,166	1,054,166	6,324,996
Non-Operating Income	427,875	505,503	338,114	190,429	298,286	(223,879)	1,536,323
Net Income (Loss)	\$ 2,181,179	\$ 3,719,874	\$ 1,951,605	\$ 27,940	\$ 151,976	\$ 1,735,739	\$ 9,768,314
Net Income Margin	6.5%	10.0%	6.1%	0.1%	0.5%	4.8%	4.7%
OEBITDA Margin w/o Prop Tax	6.9%	10.3%	6.9%	1.3%	1.4%	7.1%	5.8%
OEBITDA Margin with Prop Tax	10.1%	13.2%	10.2%	4.4%	4.6%	10.0%	8.8%

F= Favorable variance
U= Unfavorable variance

Palomar Pomerado Health
STATEMENTS OF CASH FLOWS
Fiscal Year 2007

	<u>December</u>	<u>YTD</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Income (Loss from operations)	905,452	1,906,495
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation Expense	1,680,349	9,992,077
Provision for bad debts	3,632,968	18,695,205
Changes in operating assets and liabilities:		
Patient accounts receivable	(6,137,548)	(37,791,128)
Property Tax and other receivables	(913,592)	(3,004,839)
Inventories	71,512	91,933
Prepaid expenses and Other Non-Current assets	231,236	(831,052)
Accounts payable	(3,014,576)	(10,562,717)
Accrued comp	(1,474,569)	1,912,943
Estimated settlement amounts due third-party payors	(1,220,916)	(245,158)
Other current liabilities	554,145	4,210,050
Net cash provided by operating activities	<u>(5,685,539)</u>	<u>(15,626,191)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Net (purchases) sales on investments	2,510,660	47,551,577
Interest (Los) received on investments	278,868	3,985,117
Investment in affiliates	64,955	893,171
Net cash used in investing activities	<u>2,854,483</u>	<u>52,429,865</u>
CASH FLOWS FROM NON CAPITAL FINANCING ACTIVITIES:		
Receipt of G.O. Bond Taxes	3,915,345	4,674,678
Receipt of District Taxes	4,460,851	5,470,042
Net cash used in activities	<u>8,376,196</u>	<u>10,144,720</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:		
Acquisition of property plant and equipment	(3,860,289)	(30,551,383)
Proceeds from sale of asset	11,400	11,400
G.O. Bond Interest paid	0	(1,838,488)
Revenue Bond Interest paid	0	(2,068,283)
Proceeds from issuance of debt	0	0
Payments of LT Debt	0	(12,745,000)
Net cash used in activities	<u>(3,848,889)</u>	<u>(47,191,754)</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	1,696,251	(243,360)
CASH AND CASH EQUIVALENTS - Beginning of period	<u>7,770,645</u>	<u>9,710,258</u>
CASH AND CASH EQUIVALENTS - End of period	<u>9,466,896</u>	<u>9,466,896</u>

PALOMAR POMERADO HEALTH

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PALOMAR POMERADO HEALTH BOND COVENANT RATIOS

CUSHION RATIO	Jun-05	Jun-06	Dec-06
Cash and Cash Equivalents	109,043,208	112,036,430	103,268,496
Board Designated Reserves	22,388,648	9,267,526	908,525
Trustee-held Funds	12,026,055	12,170,183	8,722,818
Total	143,457,911	133,474,139	112,899,839
Divided by:			
Max Annual Debt Service (Bond Year 2012)	10,697,594	10,697,594	10,697,594

CUSHION RATIO	13.4	12.5	10.6
REQUIREMENT	1.5	1.5	1.5
	Achieved	Achieved	Achieved

DAYS CASH ON HAND	Jun-05	Jun-06	Dec-06
Cash and Cash Equivalents	109,043,208	112,036,430	103,268,496
Board Designated Reserves	22,388,648	9,267,526	908,525
Total	131,431,856	121,303,956	104,177,021
Divide Total by Average Adjusted Expenses per Day			
Total Expenses	340,338,156	364,120,335	190,864,333
Less: Depreciation	16,394,985	18,737,467	9,992,076
Adjusted Expenses	323,943,171	345,382,868	180,872,257
Number of days in period	365	365	184
Average Adjusted Expenses per Day	887,516	946,254	983,001

DAYS CASH ON HAND	148	128	106
REQUIREMENT	90	90	90
	Achieved	Achieved	Achieved

Net Income Available for Debt Service	Jun-05	Jun-06	Dec-06
Excess of revenue over expenses Cur Mo.	1,490,930	1,315,850	1,735,739
Excess of revenues over expenses YTD (General Funds)	17,052,649	11,558,633	9,768,314
ADD:			
Depreciation and Amortization	16,394,985	18,737,467	9,992,076
Interest Expense	5,272,031	4,405,929	2,383,005
Net Income Available for Debt Service	38,719,665	34,702,029	22,143,395

Aggregate Debt Service	Jun-05	Jun-06	Dec-06
1993 Insured Refunding Revenue Bonds	6,020,301	3,639,772	1,223,002
1999 Insured Refunding Revenue Bonds	4,356,844	6,950,508	4,124,474
Aggregate Debt Service	10,377,145	10,590,280	5,347,476

Net Income Available for Debt Service	3.73	3.28	4.14
Required Coverage	1.15	1.15	1.15
	Achieved	Achieved	Achieved

PALOMAR POMERADO HEALTH

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**PALOMAR POMERADO HEALTH
A California Health Care District
Investment Fund Balances
Quarterly Report**

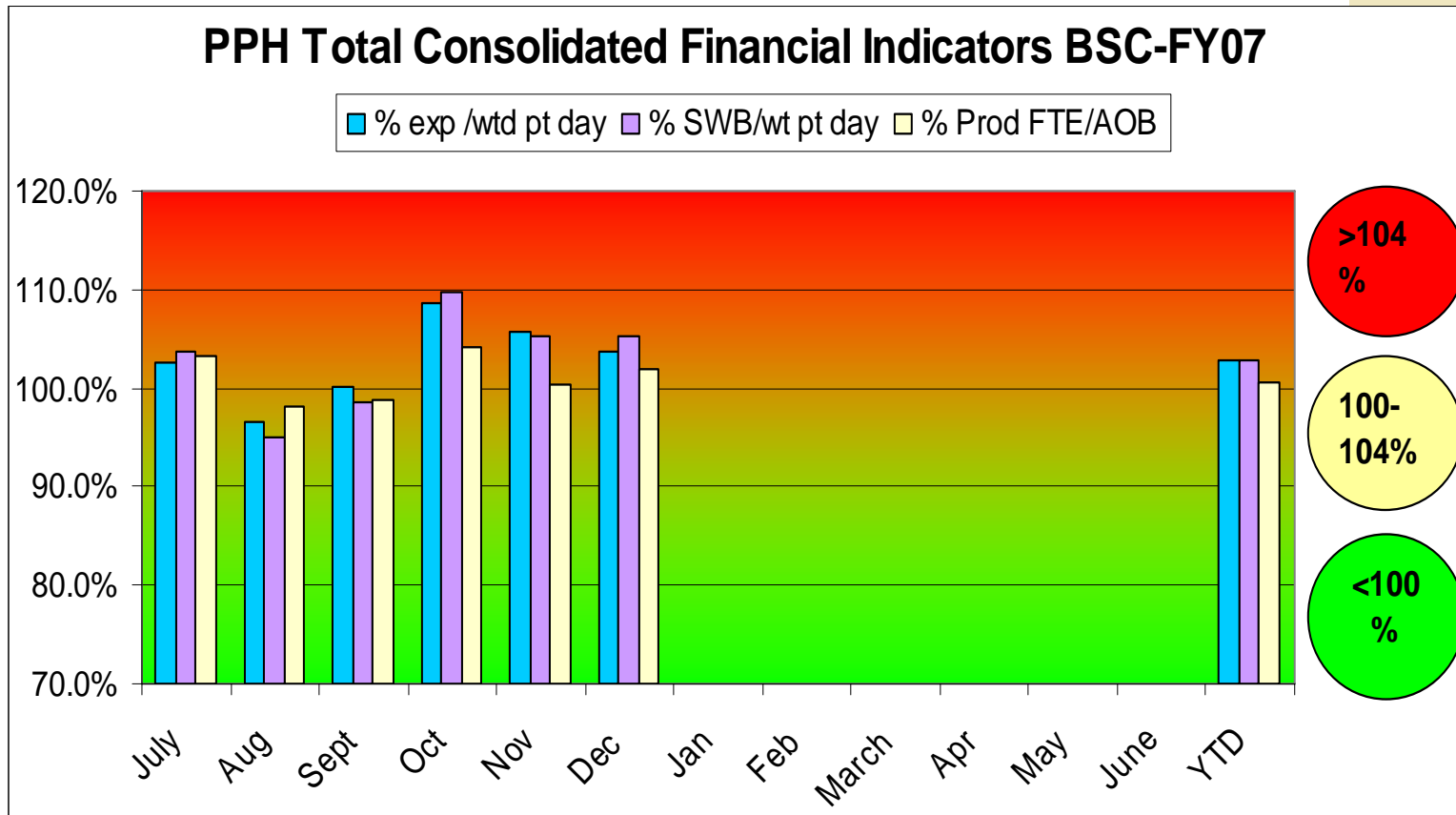
<u>Investment Account:</u>	<u>Interest Payable</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Dec. 31, 2006</u>
Fidelity-Institutional Portfolio Treasury Fund	Monthly	4.97%	Demand	\$ 942,137
State Treasurer Local Agency Investment Fund	Quarterly	5.11%	Demand	561,798
Salomon Brothers	Various	Various	Various	32,208,974
Pacific Income Advisors, Inc.	Various	Various	Various	31,035,134
Morgan Stanley & Co.	Various	Various	Various	30,328,349
TOTAL INVESTMENTS AT CURRENT FAIR MARKET VALUE				<u>\$ 95,076,392</u>
ACCRUED INTEREST INCOME RECEIVABLE				868,554
Bank of America - Cash in Checking/COR Acct.				166,522
TOTAL VALUE OF INVESTMENT PORTFOLIO				<u>\$ 96,111,468</u>

**INVESTMENTS
COMPARATIVE**

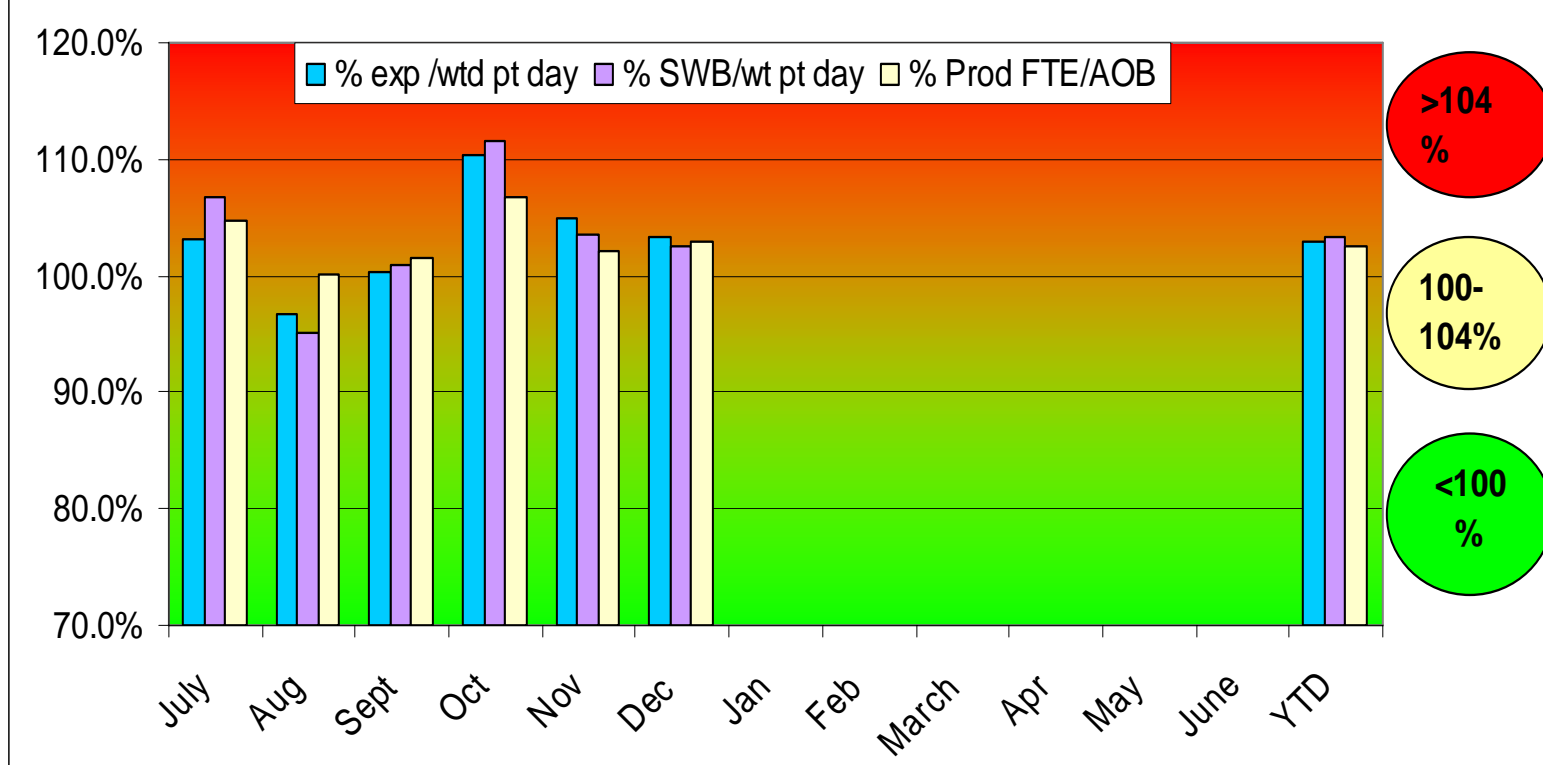
12/06	\$ 95,076,392
12/05	\$132,022,711
12/04	\$142,752,906
12/03	\$155,822,700
12/02	\$123,111,473

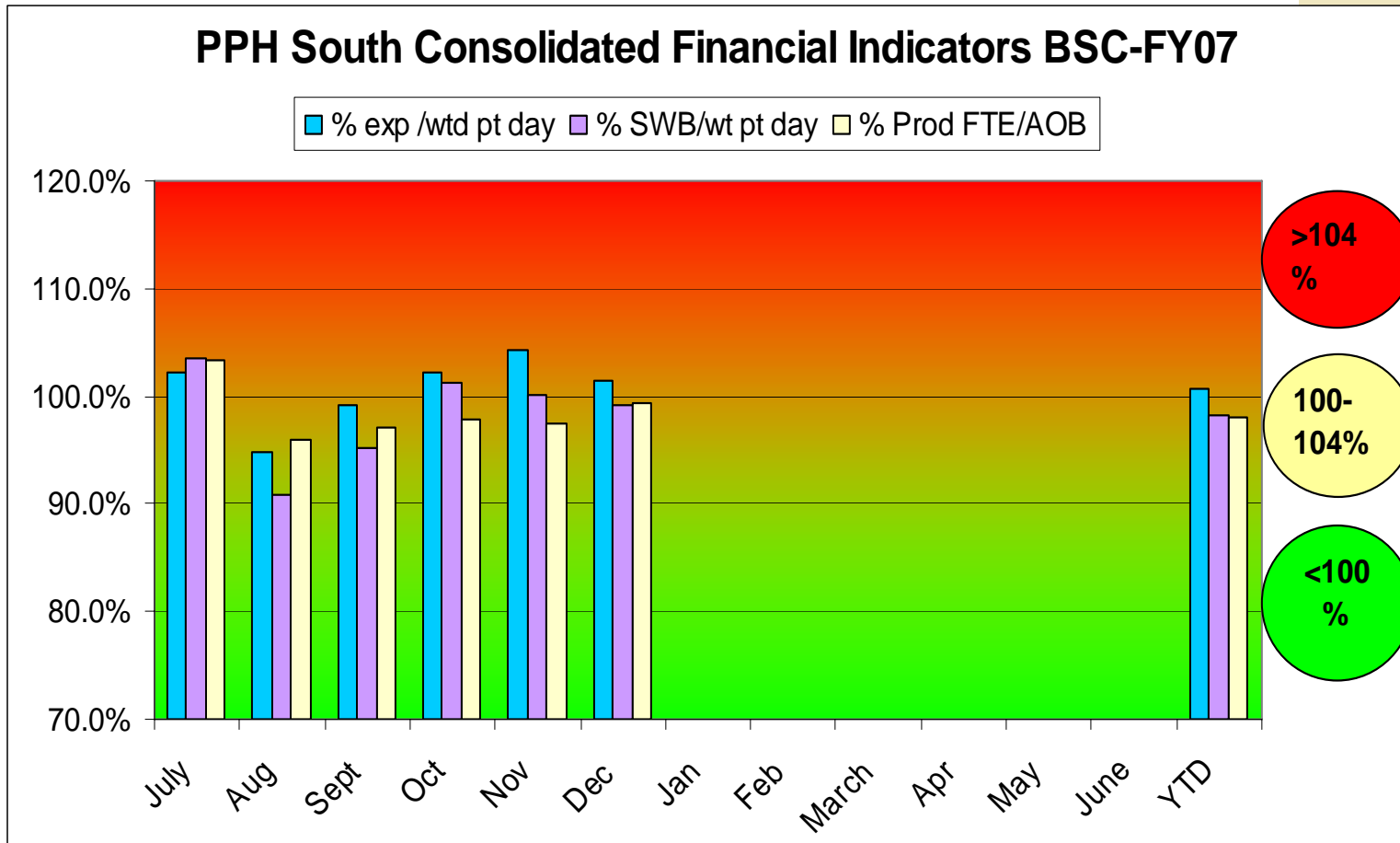
SUMMARY OF INVESTMENT PORTFOLIO BY FUND

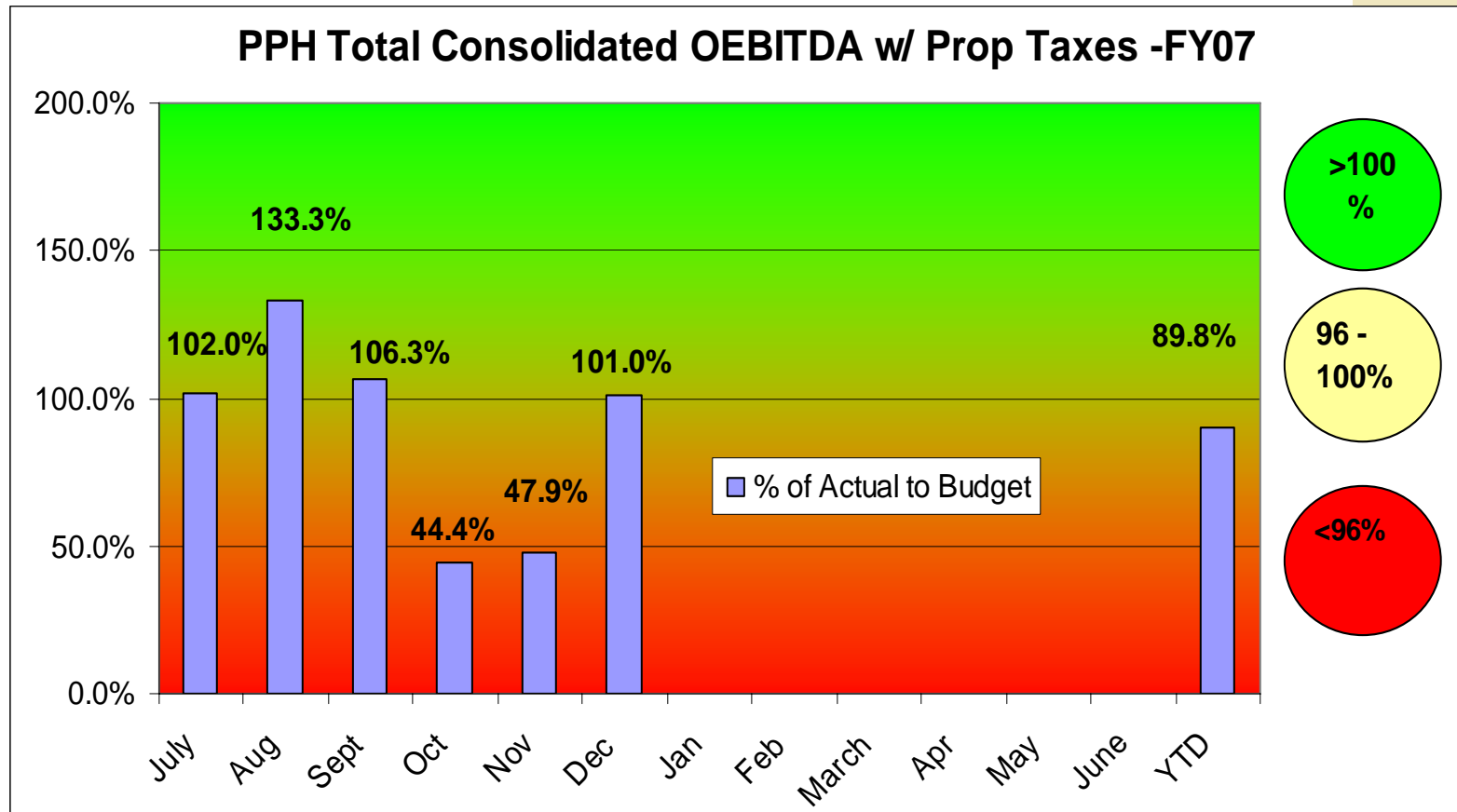
Palomar Pomerado Unrestricted Fund	\$ 95,818,782
Palomar Pomerado Restricted Fund	292,686
	<u>\$ 96,111,468</u>

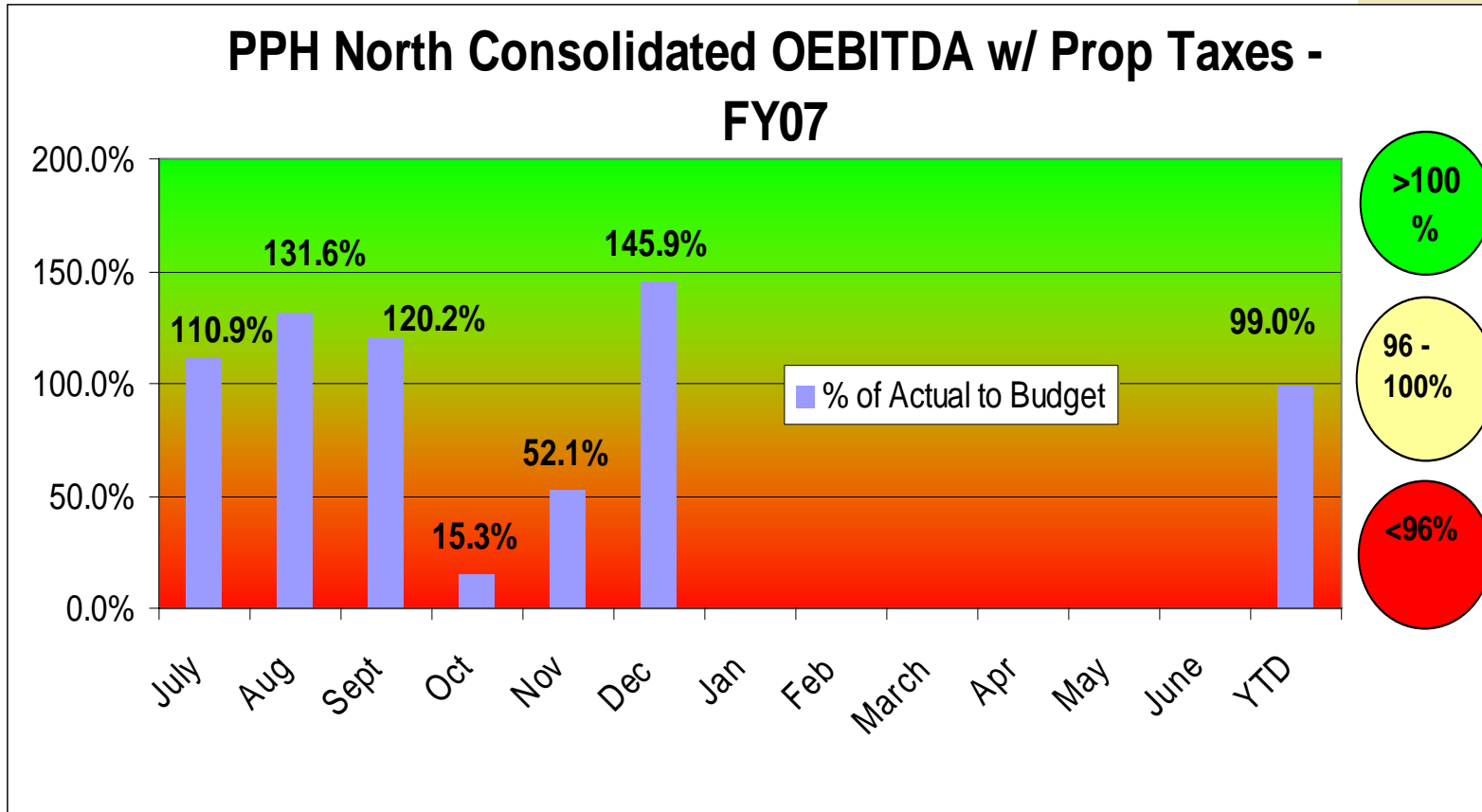


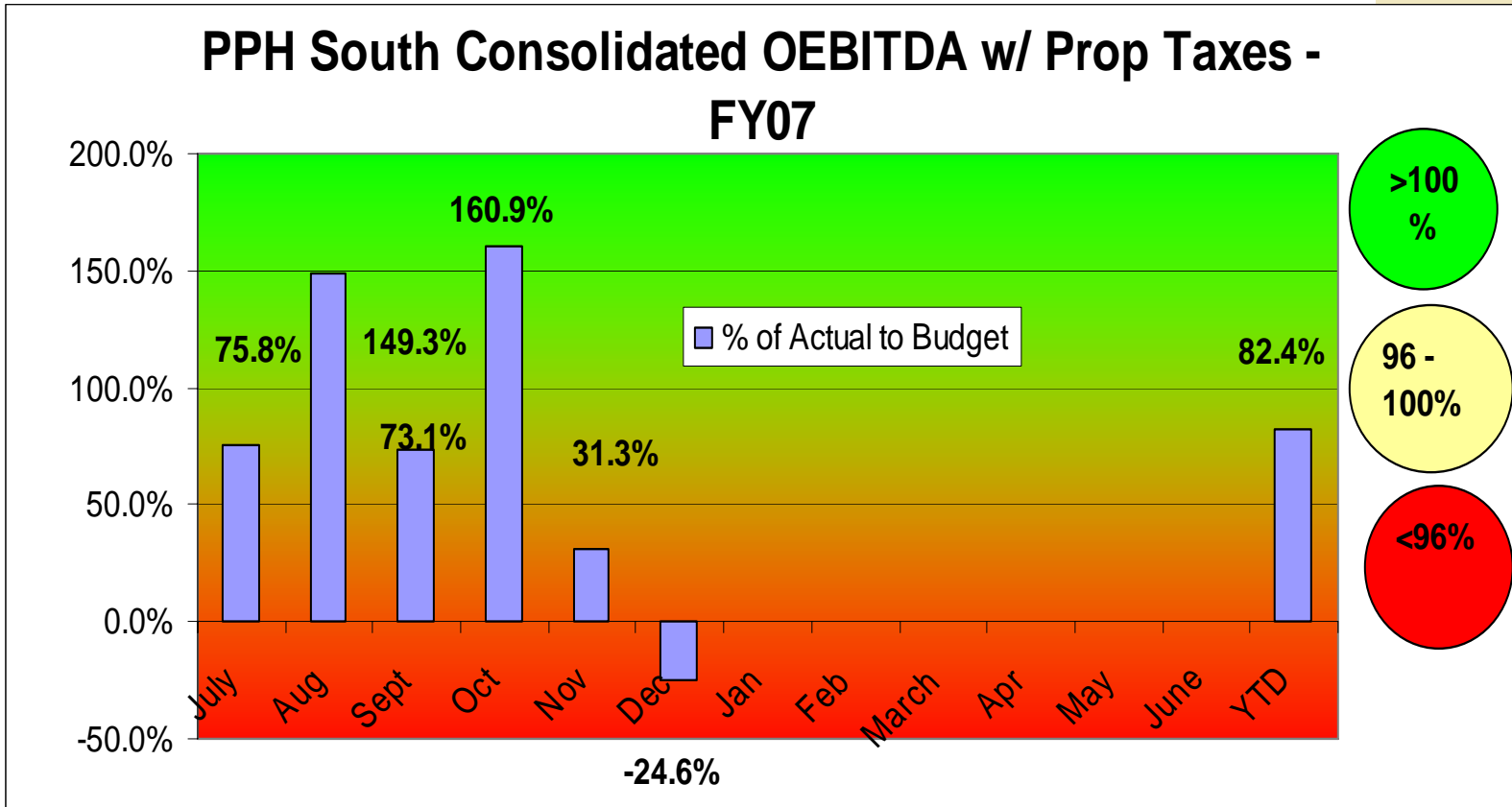
PPH North Consolidated Financial Indicators BSC- FY07











PPH Weekly Flash Report

48

January 2007	Dec 29-Jan 4	Jan 5 - 11	MTD Total	MTD Budget	% Variance
ADC (Acute)	309	331	320	320	0.02
PMC	233	250	242	239	1.25
POM	76	81	79	81	(3.57)
PCCC	90	92	91	89	2.29
VP	120	123	121	124	(2.07)
Patient Days (Acute)	2163	2319	4,482	4,481	0.02
PMC	1629	1753	3,382	3,340	1.25
POM	534	566	1,100	1,141	(3.57)
PCCC	627	642	1,269	1,241	2.29
VP	837	863	1,700	1,736	(2.07)
Discharges	509	542	1,051	1,140	(7.80)
PMC	387	418	805	840	(4.17)
POM	122	124	246	300	(17.96)
Number of Surgeries	168	222	390	470	(17.04)
PMC	109	162	271	306	(11.49)
POM	59	60	119	164	(27.41)
Number of Births	99	108	207	225	(8.14)
PMC	80	82	162	172	(5.60)
POM	19	26	45	54	(16.27)
Outpatient Visits (inc. Lab)	1651	1658	3,309	3,828	(13.57)
PMC	1136	1029	2,165	2,610	(17.06)
POM	515	629	1,144	1,218	(6.08)
ER Visits	1862	1696	3,558	3,215	10.68
PMC	1243	1193	2,436	2,163	12.63
POM	619	503	1,122	1,052	6.67
Trauma Visits	24	22	46	48	(3.91)
IP	21	17	38	36	6.51
OP	3	5	8	12	(34.39)

PPH Weekly Flash Report

January 2007	Dec 29-Jan 4	Jan 5 - 11	MTD Total	MTD Budget	% Variance
Gross IP Revenue	19,059,940	20,203,367	39,263,307	37,456,773	4.82
Gross OP Revenue	4,366,231	5,284,666	9,650,897	10,565,667	(8.66)
Cash Collection	3,519,441	5,617,406	9,136,847	11,382,898	(19.73)
Days cash on hand	98	104	104	80	
Productive Hrs (PP14)		181,875	181,875	202,184	10.04
PMC - North		110,071	110,071	119,535	7.92
POM - South		48,282	48,282	51,718	6.64
Others		23,522	23,522	30,931	23.95
Productive \$ (PP14)		5,627,595	5,627,595	6,109,504	7.89
PMC - North		3,459,415	3,459,415	3,613,736	4.27
POM - South		1,437,887	1,437,887	1,510,644	4.82
Others		730,293	730,293	985,124	25.87

Note: There are only 3 days for cash collection since PBS was closed on January 1 & 2.